

WEST VIRGINIA HIGHER EDUCATION POLICY COMMISSION MEETING

September 18, 2020 | 9:00 a.m. | By Zoom Conference

1-646-558-8656 and enter meeting ID 924-9052-8222

AGENDA

- I. Call to Order**
- II. Chairman's Report**
- III. Chancellor's Report**
- IV. Updates from Constituent Groups**
 - A. Advisory Council of Classified Employees
 - B. Advisory Council of Faculty
 - C. Advisory Council of Students
- V. Update from Council of Presidents**
- VI. Approval of Minutes (Pages 2 – 14)**
- VII. Presentation of Champions of College Access and Success (Pages 15 – 16)**
- VIII. Approval of Fiscal Year 2021 Higher Education Policy Commission Division Operating Budgets and Higher Education Resource Assessment Projects (Pages 17 – 26)**
- IX. Review of Institutional Operating and Capital Budgets and Approval of Institutional Capital Budgets (Pages 27 – 57)**
- X. Approval of Fiscal Year 2021 WVNET Budget (Pages 58 – 68)**
- XI. Approval of Fiscal Year 2020 Research Challenge Fund Annual Report (Pages 69 – 71)**
- XII. Report on Master's Degree Programs (Pages 72 – 75)**
- XIII. Update on Kids Connect Initiative (Page 76)**
- XIV. Additional Board Action and Comment**
- XV. Adjournment**

DRAFT MINUTES

WEST VIRGINIA HIGHER EDUCATION POLICY COMMISSION

June 26, 2020

I. Call to Order

Chairman Michael J. Farrell convened a meeting of the West Virginia Higher Education Policy Commission on June 26, 2020, at 9:00 a.m., by conference call. The following Commission members participated: Robert L. Brown, Ex-Officio, Clayton Burch, Ex-Officio, James W. Dailey, Michael J. Farrell, Diane Lewis Jackson, Dale Lowther, Andrew A. Payne, and Donna L. Schulte. Others participating included state college and university representatives, Interim Chancellor Sarah Armstrong Tucker, and Commission staff.

Chairman Farrell secured a quorum and welcomed all participants to the meeting.

II. Chairman's Report

Chairman Farrell spoke of the significance the COVID-19 pandemic is having on how higher education institutions conduct business. He commended the presidents and boards of governors for confronting their financial condition and working tirelessly to make sure they have a plan for the fall semester that alleviates the concerns of parents and students. He stated that the Commission stands ready to assist them in their efforts. Mr. Farrell added that Chancellor Tucker communicates weekly with the presidents, the Governor's Office and legislative members.

Chairman Farrell reported that after reviewing many applications and interviewing candidates, the Chancellor's Search Committee unanimously endorsed Interim Chancellor Sarah Armstrong Tucker as the Policy Commission's permanent Chancellor. The chairman also reported that the West Virginia Regional Technology Park is conducting the search for its chief executive officer and that more than 90 applications have been received. It's Board of Directors is now reviewing the top tier of candidates meeting the qualifications.

Chairman Farrell asked Commissioner Clayton Burch to report on the action taken by the Nominating Committee.

A. Nominating Committee Report and Election of Officers

Commissioner Burch provided the report from the Nominating Committee and recommended the following slate of officers:

Chairman: Michael J. Farrell

Vice Chairman: Andrew A. Payne

Secretary: Diane Lewis Jackson

Commissioner Dailey moved to approve the recommended officers of the Commission to serve from July 1, 2020 to June 30, 2021. Commissioner Lowther seconded the motion. Motion passed.

B. 2021 Meeting Dates

Commissioner Lewis Jackson moved to approve the Commission schedule of meetings from July 1, 2020 to June 30, 2021, as listed in the agenda. Commissioner Payne seconded the motion. Motion passed.

III. Chancellor's Report

Interim Chancellor Sarah Armstrong Tucker began her update talking about the critical role all of us in higher education have to play right now. She said that college campuses are places where voices are elevated, where people come together to study the wrongs of the past and set out to correct them. And that following the death of George Floyd and the well-placed outcry against race-based injustices, our institutions are taking a hard look at themselves. They are listening to their students and the communities they serve, and they are learning and growing. She added that we must commit to the same at the statewide level, not just through her words or anyone else's, but through meaningful, honest action in our daily operations. She further added that we must denounce racism and listen to our black colleagues and black students, that we have to do better. She stated: "That is my commitment, it's shared by our team, and it will be institutionalized."

Chancellor Tucker continued her report by giving details of the efforts by the Policy Commission, the Governor's Office, West Virginia National Guard, Department of Health and Human Resources, and others to help the institutions plan for the fall semester as we face the COVID-19 pandemic. She added that her office is working on creative solutions to increase high-speed broadband access for students as campuses may need to offer more courses online. She said that Commission staff is still working remotely but in-office work will be rolled-out in phases.

Chancellor Tucker proceeded to give updates on the activities of the various Commission office divisions. The Division of Financial Aid sent out 24,393 Higher Education Grant Program award letters and 2,873 PROMISE Scholarship award letters. The Division of Policy and Planning secured a \$75,000 grant from Ascendium to strengthen efforts to increase degree completion. The Division of Academic Affairs facilitated training for faculty through virtual sessions. The Division of Student Affairs recently coordinated College Decision Day events virtually with 41 high schools to celebrate seniors who have committed to attend college in the fall. She finished her report by sharing that Vice Chancellor for Finance and Facilities Edward Magee was just recognized by the West Virginia Society of CPA's as this year's Outstanding CPA in Government.

IV. Updates from Constituent Groups

A. Advisory Council of Classified Employees

The Council did not present a report.

B. Advisory Council of Faculty

Dr. Amy Cunningham reported on behalf of the Advisory Council of Faculty. Dr. Cunningham stated that faculty members met with legislative leadership during the session to share their concerns of possible budget cuts, the increase in class sizes, elimination of programs, and reduction in staff. They discussed the funding model for higher education and the legislative response was that it will be performance-based and acceptable by the larger universities.

Dr. Cunningham stated that as they prepare for the fall semester, faculty is interested in attending workshops that focus on the technological aspect of virtual teaching and asked the Commission for assistance in setting-up such courses. She further stated that due to the disruption caused by the pandemic, their institutions were unable to plan events to encourage students to complete their Census 2020 questionnaire. Dr. Cunningham concluded by saying that, as their students and their families, faculty are concerned about their return to campus in the fall.

Advisory Council of Students

Ms. Anna Williams, Student Body President at Marshall University, reported on behalf of the Advisory Council of Students. She shared the results of a survey sent to students regarding their concerns with the COVID-19 and their campus experience. Most of the responses received were from upper classmen; the general comfort level reported was the ability to keep themselves and their families healthy. The majority of the students prefer to wear masks. They are concerned with their ability to access online courses as some may not have the quality devices required. Employment is of concern for students who finance their own education as they are being laid-off from their jobs. Students also want to enjoy social life while on campus. Ms. Williams concluded by praising the faculty for the tremendous job they did to organize online instruction with just one week to prepare.

V. Update from Council of Presidents

Dr. Mirta Martin, President of Fairmont State University and Chair of the Advisory Council of Presidents, reported that the institutions were able to put in place online learning with minimum interruption as they faced the pandemic. The presidents are making critical decisions to ensure their institutions are safe for their students, faculty

and staff. They continue to work long hours trying to find funds with diminishing funds, deciding when to bring employees back into campus, and if in phases or all at once; and as they find solutions more questions arise. Confronting this defining moment for higher education, the presidents have become partners, allies, and contributors as they try to assist one another. She emphasized that they have become friends. Dr. Martin praised Chancellor Tucker as a great advocate for the institutions before the Governor and Legislature. And, on behalf of the Council, she thanked the Commission and staff, the Governor and his staff, and the Legislature for their support of their institutions as they deal with the challenges presented by the pandemic.

VI. Approval of Minutes

Commissioner Schulte moved to approve the minutes of the Commission meetings held on April 17 and May 18, 2020. Commissioner Lowther seconded the motion. Motion passed.

VII. Ascendium Foundation Grant Update

Dr. Chris Treadway, Senior Director of Research and Policy, presented an update on the Ascendium Foundation Grant. He stated that in partnership with Philanthropy West Virginia, the Commission recently applied for and received a \$750,000 grant from the Ascendium Foundation to support four projects aimed at improving the affordability and accessibility of higher education for rural students. Dr. Treadway introduced Mr. Paul Daugherty, President and CEO of Philanthropy West Virginia, and Ms. Danielle Vetter, Senior Program Officer with the Ascendium Foundation, who summarized the evolution of this unique partnership between state government and local and national philanthropy.

VIII. Possible Executive Session under the Authority of West Virginia Code §6-9A-4 to Discuss Personnel Issues

Chairman Farrell announced that the Commission members decided not to meet in executive session. The following personnel items were presented for action.

A. Chancellor Search

Ms. Kristin Boggs, General Counsel, explained the terms of Dr. Sarah Armstrong Tucker's contract as the new permanent Chancellor of the Higher Education Policy Commission.

Commissioner Daily moved to approve the contract to formally hire Dr. Sarah Armstrong Tucker as the permanent Chancellor of the West Virginia Higher Education Policy Commission for a one-year term ending on June 30, 2021. Commissioner Lewis Jackson seconded the motion. Motion passed.

B. Approval of Presidential Compensation at Bluefield State College

Ms. Boggs provided an overview of the proposed compensation for President Robin C. Capehart.

Commissioner Payne moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission approves the compensation for Dr. Robin C. Capehart as President of Bluefield State College, as proposed by the institutional board of governors.

Commissioner Schulte seconded the motion. Motion passed.

C. Confirmation of Presidential Appointment and Approval of Presidential Compensation at Glenville State College

Ms. Boggs provided an overview of the proposed appointment and compensation for the president of Glenville State College.

Commissioner Lowther moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission confirms the appointment of Dr. Mark A. Manchin as President of Glenville State College and approves his compensation as proposed by the Glenville State College Board of Governors.

Commissioner Lewis Jackson seconded the motion. Motion passed.

IX. Update on Efforts to Identify Efficiencies and Improve Data-Driven Decision-Making in Response to the COVID-19 Pandemic

Dr. Treadway provided an overview and status report on a new initiative aimed at providing campus leaders with data on Fall 2020 and Spring 2021 course schedules and registrations, and consultative services to help campuses identify opportunities for improving efficiency as they develop course schedules for the Spring 2021 semester. The project is funded entirely by the Commission and the West Virginia Council for Community and Technical College Education.

X. Presentation of the New College-Going Rate of 2019 West Virginia Public High School Graduates

Dr. Treadway introduced the new data available through the P-20 Statewide Longitudinal Data System (P-20 SLDS), the product of a collaboration between the Commission, the West Virginia Council for Community and Technical College Education, the West Virginia Department of Education, and Workforce West Virginia. He explained that this new methodology provides for a more efficient means of studying college-going patterns and a more accurate method for calculating the

college-going rate. Dr. Treadway asked Ms. Pamela Woods, Statewide Longitudinal Education Data Project Manager, to explain the key differences between the old and new college-going rate methodologies and the notable findings from this year's analysis.

Dr. Treadway noted that the P-20 data system does not presently include data on private high school graduates. Chairman Farrell asked Policy and Planning staff to encourage private high schools to participate in the P-20 data system. This will allow the agency to generate a rate with even greater accuracy.

XI. Approval of Fiscal Year 2021 Division of Science and Research Spending Plans

Dr. Juliana Serafin, Senior Director of Science and Research, provided an overview of the proposed Fiscal Year 2021 spending plans for the Division of Science and Research.

Commissioner Lowther moved approval of the following resolution:

Resolved, that the West Virginia Higher Education Policy Commission approves the Fiscal Year 2021 spending plans as recommended by the West Virginia Science and Research Council.

Commissioner Schulte seconded the motion. Motion passed.

XII. Approval of Appointments to the Higher Education Student Financial Aid Advisory Board

Mr. Brian Weingart, Senior Director of Financial Aid, provided an overview of the proposed appointments to the Higher Education Student Financial Aid Advisory Board.

Commissioner Payne moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission approves the appointment of Candi Frazier and Katie Cooper to the Higher Education Student Financial Aid Advisory Board.

Commissioner Schulte seconded the motion. Motion passed.

XIII. Approval of Provisional Reauthorization of Wheeling University

Dr. Corley Dennison, Vice Chancellor of Academic Affairs, provided an overview of the proposed provisional reauthorization of Wheeling University. Wheeling University President Ginny Favade and Acting Chief Financial Officer Jeffrey Strader were present to answer questions.

Commissioner Payne moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission approves provisional annual reauthorization for Wheeling University.

Commissioner Schulte seconded the motion. Motion passed.

XIV. Approval of Annual Reauthorization of Four-Year Degree-Granting Institutions

Ms. Sheree Bryant, Director of Academic Programming, provided an overview of the proposed annual reauthorization of the four-year degree-granting institutions. In view of decreases in enrollment, Chairman Farrell asked that all numeric scores be sent to the members of the Commission, and to each campus Board of Governors chair and vice chair.

Commissioner Dailey moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission approves the Annual Reauthorization for Bluefield State College, Concord University, Fairmont State University, Glenville State College, Shepherd University, West Liberty University, and West Virginia State University; Alderson Broaddus University, Appalachian Bible College, Bethany College, Catholic Distance University, Davis and Elkins College, Future Generations University, Ohio Valley University, University of Charleston, West Virginia Wesleyan College; American Public University System, Salem University, and Strayer University.

Commissioner Lowther seconded the motion. Motion passed.

XV. Approval of Master of Business Administration

Dr. Dennison provided an overview of the proposed Master of Business Administration as requested by Concord University.

Commissioner Schulte moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission approves the Master of Business Administration at Concord University for implementation in August 2021. This approval expires two years from the date of Commission approval if the program is not fully implemented.

Commissioner Lewis Jackson seconded the motion. Motion passed.

XVI. Approval of Master of Arts in Art Therapy and Counseling

Dr. Dennison provided an overview of the proposed approval of the Master of Arts in Art Therapy and Counseling as requested by West Liberty University.

Commissioner Lowther moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission approves the Master of Arts in Art Therapy and Counseling at West Liberty University for implementation in August 2021. This approval expires two years from the date of Commission approval if the program is not fully implemented.

Commissioner Payne seconded the motion. Motion Passed.

XVII. Approval of Administrative Exemption for Shepherd University

Mr. Matthew Turner, Executive Vice Chancellor for Administration, provided an overview of the proposed administrative exemption as requested by Shepherd University. Mr. Turner explained that West Virginia University, including West Virginia University Potomac State College and the West Virginia University Institute of Technology; Marshall University; and the West Virginia School of Osteopathic Medicine, which are statutorily exempted schools under West Virginia Code §18B-1-2, are institutions of unique characteristics and their continuing inclusion as a statutorily exempted schools is confirmed. He further explained, no other state institution of higher education maintains exempted school status.

Commissioner Lewis Jackson moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission grants the exemption designation for Shepherd University based on the definition of administratively exempted school as defined in West Virginia Code §18B-1-1f(c).

Commissioner Schulte seconded the motion. Commissioner Dailey abstained from voting due to a possible conflict of interest. Motion passed.

XVIII. Review of Institutional Tuition and Fees

Dr. Edward Magee, Vice Chancellor for Finance and Facilities, provided a summary of the institutional tuition and fees for the 2020-2021 academic year. He reported that the institutions' State appropriations did not increase for Fiscal Year 2021. The Higher Education price index increased 2.5 percent for 2019. The tuition and fees for all institutions did not exceed the 10 percent annual and 7 percent three-year rolling average thresholds requiring approval by the Commission. The average percent increase of tuition and fees for all institutions was 1.8 percent. Dr. Magee presented several tables detailing the data.

XIX. Approval of Proposed Series 63, Emergency and Legislative Rules, Mental Health Loan Repayment Program

Dr. Cynthia Persily, Senior Director of Health Sciences, provided an overview of the proposed Series 63, Emergency and Legislative Rules, Mental Health Loan Repayment Program.

Commissioner Lewis Jackson moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission approves the proposed Series 63, Emergency Rule, Mental Health Loan Repayment Program, to be filed with the Secretary of State.

Commissioner Dailey seconded the motion. Motion passed.

Commissioner Lowther moved approval of the following resolution:

Further Resolved, That the West Virginia Higher Education Policy Commission approves the proposed Series 63, Legislative Rule, Mental Health Loan Repayment Program, to be filed with the Secretary of State for a thirty-day public comment period, and if no substantive comments are received, that the Commission extends its final approval.

Commissioner Schulte seconded the motion. Motion passed.

X. Additional Board Action and Comments

There were no additional board action items or comments.

XI. Adjournment

There being no further business, Commissioner Payne moved to adjourn the meeting. Commissioner Lowther seconded the motion. Motion passed.

Michael J. Farrell, Chairman

Diana Lewis Jackson, Secretary

DRAFT MINUTES
WEST VIRGINIA HIGHER EDUCATION POLICY COMMISSION
SPECIAL MEETING

July 23, 2020

I. Call to Order

Chairman Michael J. Farrell convened a special meeting of the West Virginia Higher Education Policy Commission on July 23, 2020, at 1:30 p.m., by zoom videoconference and conference call. The following Commission members participated: Michael J. Farrell; Diane Lewis Jackson; Dale Lowther; Andrew A. Payne; and Donna Schulte, . Absent were Commissioners Robert L. Brown, Clayton Burch and James W. Dailey. Others participating included state college and university representatives, Chancellor Sarah Armstrong Tucker and Commission staff.

Chairman Farrell secured a quorum and gave a brief overview of the agenda.

II. Approval of Temporary Suspension of ACT/SAT Requirements for Undergraduate Admission

Dr. Corley Dennison, Vice Chancellor for Academic Affairs, presented an overview of the proposed approval of temporary suspension of the ACT/SAT requirements for undergraduate admission.

Commissioner Payne moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission approves temporary suspension of Section 4.4 of Series 23, Procedural Rule, Standards and Procedures for Undergraduate Admission at Four-Year Colleges and Universities requiring submission of an ACT/SAT score prior to admission to a West Virginia public college or university.

Commissioner Lowther seconded the motion. Motion passed.

III. Possible Executive Session under the Authority of West Virginia Code §6-9A-4

The Commission did not meet in executive session.

IV. Confirmation of Presidential Appointment and Approval of Presidential Compensation for West Virginia State University

Commissioner Payne moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission confirms the

appointment of Dr. Nicole Pride as President of West Virginia State University and approves her compensation as proposed by the West Virginia State University Board of Governors.

Commissioner Lewis Jackson seconded the motion. Motion passed.

V. Additional Board Action and Comments

There were no additional board action items or comments.

VI. Adjournment

There being no further business, Commissioner Payne moved to adjourn the meeting. Commissioner Lewis Jackson seconded the motion. Motion passed.

Michael J. Farrell, Chairman

Diana Lewis Jackson, Secretary

DRAFT MINUTES
WEST VIRGINIA HIGHER EDUCATION POLICY COMMISSION
SPECIAL MEETING

August 7, 2020

I. Call to Order

Chairman Michael J. Farrell convened a special meeting of the West Virginia Higher Education Policy Commission on August 7, 2020, at 9:00 a.m., by zoom videoconference and conference call. The following Commission members participated: Clayton Burch, Ex-Officio; James W. Dailey; Michael J. Farrell; Diane Lewis Jackson; and Dale Lowther. Absent were Commissioners Robert L. Brown, Andrew A. Payne, and Donna L. Schulte. Others participating included state college and university representatives, Chancellor Sarah Armstrong Tucker and Commission staff.

Chairman Farrell secured a quorum and gave a brief overview of the agenda. The Policy Commission did not hold an executive session.

II. Approval of West Virginia Regional Technology Park Executive Director

Ms. Kristin Boggs, General Counsel, explained the proposed approval of the West Virginia Regional Technology Park Executive Director. Chairman Farrell shared some facts regarding Mr. Ballard's professional career.

Commissioner Lowther moved approval of the following resolution:

Resolved, That the West Virginia Higher Education Policy Commission approves the appointment of Matthew Ballard as Executive Director of the West Virginia Regional Technology Park under the terms and conditions communicated to the Commission.

Commissioner Lewis Jackson seconded the motion. Motion passed.

III. Additional Board Action and Comments

There were no additional board action items or comments.

IV. Adjournment

There being no further business, Commissioner Lewis Jackson moved to adjourn the meeting. Commissioner Dailey seconded the motion. Motion passed.

Michael J. Farrell, Chairman

Diana Lewis Jackson, Secretary

**West Virginia Higher Education Policy Commission
Meeting of September 18, 2020**

ITEM:	Presentation of Champions of College Access and Success
INSTITUTIONS:	All
RECOMMENDED RESOLUTION:	Information Item
STAFF MEMBER:	Elizabeth Manuel

BACKGROUND:

The College Foundation of West Virginia (CFWV) coordinates three annual college-planning milestones to help students in West Virginia plan their pathway to education or training beyond high school. High schools that successfully participate in all three of these pathway events will be recognized as a CFWV Champion of College Access and Success.

Principals, counselors and staff from 18 high schools across West Virginia today are being recognized for their schools' efforts to make students aware of higher education opportunities after they graduate. The "Champion of College Access and Success" recognition awards are presented to select schools that go the extra mile to help students and their families plan for college.

CFWV's three college-planning milestone events help support efforts to bridge the educational gap to ensure that West Virginia's workforce remains competitive. For high schools to be considered a Champion of College Access and Success, they must meet certain criteria and participate in the following college-planning milestone events during the school year:

1. College Application and Exploration Week
2. Free Application for Federal Student Aid (FAFSA) Completion Campaign
3. College Decision Day Event

Each of these milestones has specific components to help college-bound students in West Virginia make the transition to college. The Commission provides financial aid and college application information, training and support to high schools, as well as event-planning assistance.

The schools receiving the Champion recognition are:

- Bluefield High School, Mercer County
- Bridgeport High School, Harrison County
- Cameron High School, Marshall County
- Doddridge County High School, Doddridge County
- Heritage Christian School, Harrison County
- Hundred High School, Wetzel County
- Liberty High School, Raleigh County
- Mingo Central Comprehensive High School, Mingo County
- Montcalm High School, Mercer County
- Paw Paw High School, Morgan County
- Ravenswood High School, Jackson County
- Roane County High School, Roane County
- Scott High School, Boone County
- Tug Valley High School, Mingo County
- Van Junior/Senior High School, Boone County
- Wahama High School, Mason County
- Westside High School, Wyoming County
- Winfield High School, Putnam County

**West Virginia Higher Education Policy Commission
Meeting of September 18, 2020**

ITEM: Approval of Fiscal Year 2021 Higher Education Policy Commission Division Operating Budgets and Higher Education Resource Assessment Projects

INSTITUTION: West Virginia Higher Education Policy Commission

RECOMMENDED RESOLUTION: Resolved, that the West Virginia Higher Education Policy Commission approves the Fiscal Year 2021 Division Operating Budgets and Higher Education Resource Assessment projects.

STAFF MEMBER: Ed Magee

BACKGROUND:

The Commission's operating budget is funded from State appropriations, grants and contracts, student fees, and investment income. Budgeted expenses are allocated to the divisions.

Personal services, employee benefits, and Other Post Employment Benefits (OPEB) total \$6.1 million, or 60.1 percent, of the Commission Office operating budget. Other fixed operating costs such as building rent, telecommunications, and on-going contractual services total \$3.9 million, or 38.3 percent, leaving 1.6 percent or \$163,000 for travel.

State Appropriations will provide about \$1.1 million for operating expenses and \$1.6 million to fund Higher Education Resource Assessment (HERA) programs. The West Virginia Community and Technical College System (CTCS) collects the Higher Education Resource Assessment from its institutions. It transfers funds to pay for its portion of the shared HERA programs and operating costs.

The following charts and tables summarize the proposed division budgets and sources of revenue:

- Table 1 provides detail for divisional budgets;
- Chart 1 shows the budgeted dollar amounts recommended for each division;
- Chart 2 details the various funding sources that contribute to the total Commission Office operating budget;

- Chart 3 provides a detail of expenditures by expense category for Fiscal Year (FY) 2021;
- Table 2 identifies the proposed Higher Education Resource Assessment (HERA) budget that supports numerous system initiatives for FY 2021; and,
- Table 3 provides the Commission's entire FY 2021 budget.

Table 1

HEPC Proposed FY 2021 Budget		
Revenue		
CTC Council HERA	\$120,000	1.2%
Facilities Fee	441,111	4.3%
Federal Grants and Contracts	2,500,131	24.5%
General Revenue	3,841,577	37.7%
General Revenue - Financial Aid Programs	1,874,079	18.4%
Grants and Contracts	602,122	5.9%
Investment Income	198,101	1.9%
Lottery Appropriations	249,409	2.4%
Research Challenge	367,028	3.6%
Total	\$10,193,558	
Expenditures by Division		
Academic Affairs	\$1,254,192	12.3%
Administration	\$488,294	4.8%
Chancellor's Office	\$457,799	4.5%
Finance & Facilities	\$1,342,133	13.2%
Financial Aid	\$1,235,129	12.1%
Health Sciences	\$391,447	3.8%
Human Resources	\$561,105	5.5%
Information Technology	\$225,028	2.2%
Legal	\$527,706	5.2%
Policy and Planning	\$760,311	7.5%
Science & Research	\$815,834	8.0%
Student Affairs	\$2,134,580	20.9%
Total	\$10,193,558	
Expenditures by Function		
Personal Services	\$4,915,494	48.2%
Benefits	1,209,761	11.9%
Current Expense	3,420,140	33.6%
Rent	485,063	4.8%
Travel	163,100	1.6%
Total	\$10,193,558	

Chart 1

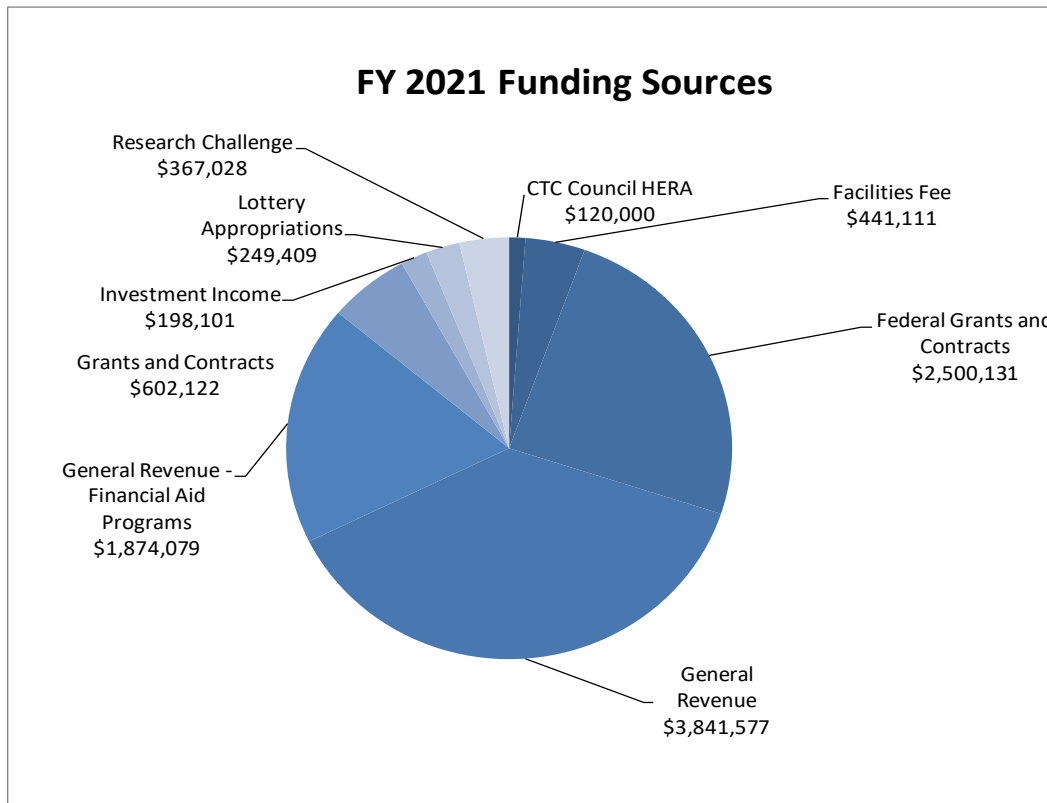
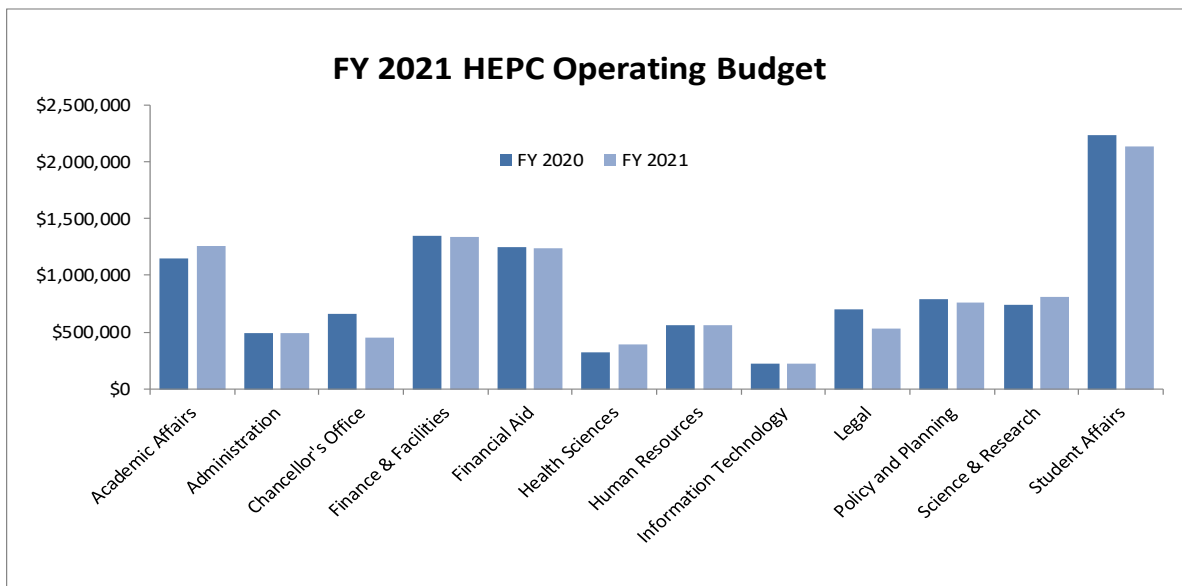
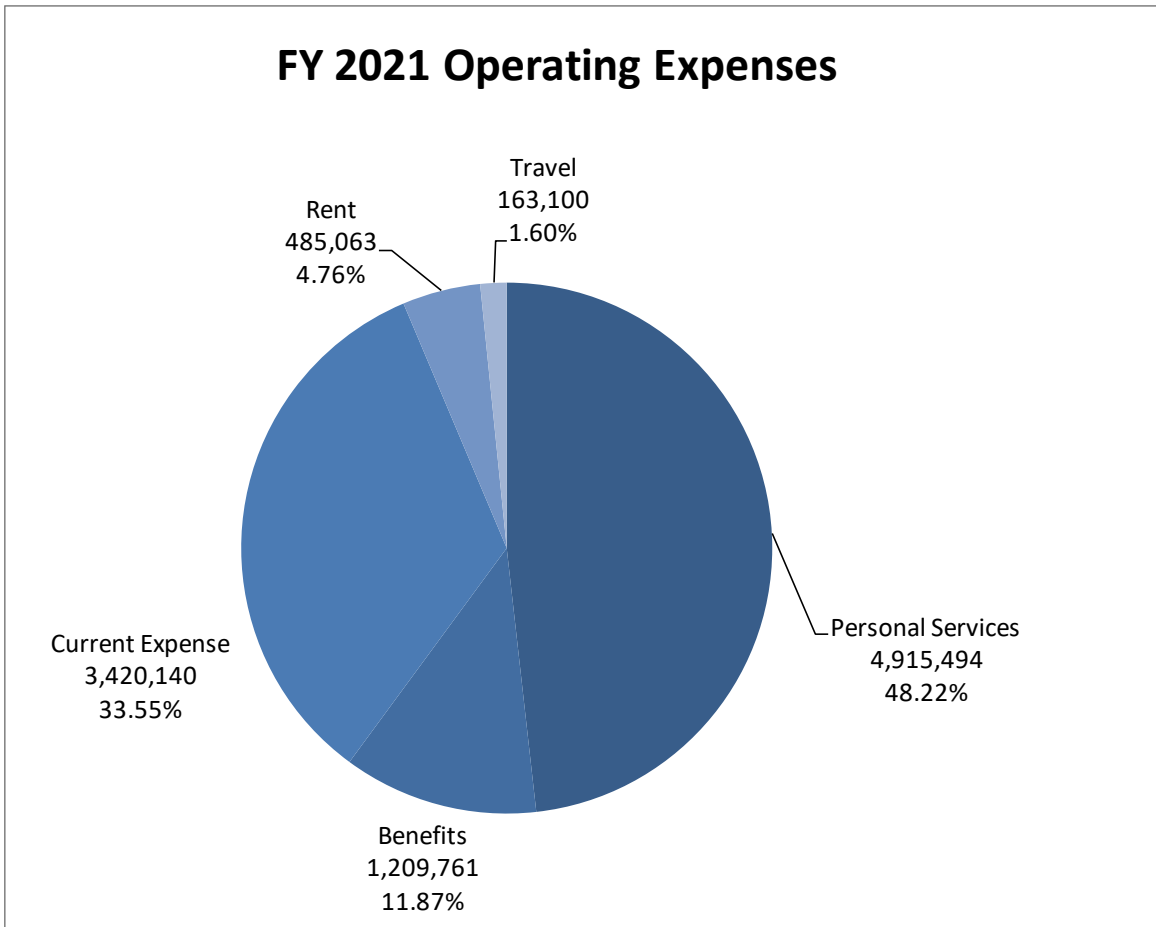


Chart 2



	Academic Affairs	Admin.	Chancellor's Office	Finance & Facilities	Financial Aid	Health Sciences	Human Resources	Information Technology	Legal	Policy and Planning	Science & Research	Student Affairs
FY 2020	\$1,145,765	\$494,293	\$ 657,421	\$1,349,230	\$ 1,245,194	\$ 321,397	\$567,088	\$ 225,120	\$702,129	\$791,947	\$741,338	\$2,235,969
FY 2021	\$1,254,192	\$488,294	\$ 457,799	\$1,342,133	\$ 1,235,129	\$ 391,447	\$561,105	\$ 225,028	\$527,706	\$760,311	\$815,834	\$2,134,580

Chart 3



HERA Projects						
FY 2021						
	FY 2020 HEPC Allocation	FY 2021 HEPC Allocation	FY 2020 CTCS Allocation	FY 2021 CTCS Allocation	FY 2020 Total Allocation	FY 2021 Total Allocation
HERA Fees						
State Appropriation 0589-48801	\$ 1,630,000	\$ 1,630,000	\$ 696,092	\$ 710,538	696,092	710,538
State Appropriation 0589-13000	\$ 1,113,606	\$ 1,113,606	\$ -		\$ 1,630,000	1,630,000
Estimated Carryover Balance		161,134		46,466	-	207,600
Allocation	2,743,606	2,904,740	696,092	757,004	3,439,698	3,661,744
CTCS Chancellor's Office						
Board of Governors Member & Staff Training			15,000	15,000	15,000	15,000
Career and Technical Education Students to CTC Campus Visits			17,500	17,500		17,500
College Completion Agenda			50,000	50,000	50,000	50,000
Grant Development			70,000	70,000	70,000	70,000
Open Education Resource Grants			75,000	50,000		50,000
Sector Based Workforce Development Initiative			25,000	25,000	25,000	25,000
Site/Data Hosting for PLA/Step-up			2,400	2,400	2,400	2,400
Statewide CTC Marketing			60,000	60,000	60,000	60,000
Student Loan Default Management			45,000	45,000	45,000	45,000
HEPC Chancellor's Office						
Board of Governors Member & Staff Training	35,000	77,500			35,000	77,500
Chancellor's Initiatives					70,000	-
Academic Affairs						
Academic Schedule Analysis and Monitoring		37,836		9,840		47,676
Degree Works		39,743	-	10,337	20,000	50,080
Developmental Education	30,761	31,795	9,239	8,269	40,000	40,064
Distance Learning Initiatives (WVROCKS)	30,761	31,795	9,239	8,269	40,000	40,064
Faculty Development Conference	11,535	11,923	3,465	3,101	15,000	15,024
General Education Assessment	38,451	39,743	11,549	10,337	50,000	50,080
Improving Teach Education	38,451	39,743	11,549	10,337	50,000	50,080
International Education Institutional Projects and Support	81,000	81,000		-	81,000	81,000
Open Education Resource Grants	99,000	50,000		-	99,000	50,000
Student Completion Initiative	30,761	31,795	9,239	8,269	40,000	40,064
Transfer and Articulation Initiative	30,761	31,795	9,239	8,269	40,000	40,064
Health Sciences						
Perinatal Partnership	218,111	218,111			218,111	218,111
Policy & Planning						
Analytical Software Licenses	10,000	6,899		3,101	10,000	10,000
Data and Research Tools	35,000	39,663		10,337	35,000	50,000
Data Policy Advisory Council Training	11,535	11,899	3,465	3,101	15,000	15,000
Institutional Research Support	75,000	59,495		15,505	75,000	75,000
West Virginia Climb Campaign.	100,000	79,327		20,673	100,000	100,000
Science and Research						
Instrumentation Grant Program	100,000	100,000			100,000	100,000
Student Affairs						
Campus Mental Health Initiative		59,495		15,505		75,000
Chancellor's Scholars - Marshall University	50,000	50,000			50,000	50,000
Chancellor's Scholars - West Virginia University	135,000	135,000			135,000	135,000
College Access Campaign	57,677	51,562	17,323	13,438	75,000	65,000
College Access Program Grant Writing	40,374	21,562	12,126	13,438	52,500	35,000
College Counseling Via Text		83,293		21,707		105,000
Diversity for Equity Initiative Grants	76,902	59,495	23,098	15,505	100,000	75,000
Student Leadership Conference	15,380	15,865	-	4,135	15,380	20,000
Student Retention/Recruitment Conference	15,380	11,899	-	3,101	15,380	15,000
Student Success Summit	23,071	19,832	6,929	5,168	30,000	25,000
Technology						
WebCT VISTA - Service Contract	239,166	246,706	71,834	64,294	311,000	311,000
HEPC - Administration	1,113,606	1,113,606	120,000	120,000	1,234,959	1,233,606
Total Expenditures	\$ 2,742,683	\$ 2,888,378	\$ 678,195	\$ 740,936	\$ 3,420,878	\$ 3,629,314
Balance	\$ 923	\$ 16,362	\$ 17,897	\$ 16,068	\$ 18,820	\$ 32,430
Discretionary Project Funding	\$ 923	\$ 16,362	\$ 17,897	\$ 16,068	\$ 18,820	\$ 32,430
Total HEPC and CTC Projects	\$ 2,743,606	\$ 2,904,740	\$ 696,092	\$ 757,004	\$ 3,439,698	\$ 3,661,744

West Virginia Higher Education Policy Commission HERA Projects

Board of Governors (BOG) Member and Staff Training. These funds will be used to support training sessions for new Board of Governors members and staff.

Academic Schedule Analysis and Monitoring. The Commission has contracted with a firm to provide data and consultation to regional universities in West Virginia to monitor registration. This will allow each of the schools the ability to quickly respond to enrollment trends and patterns by right sizing the course schedule.

Degree Works. This software is a professional development program designed for faculty and administrators to encourage and facilitate full implementation of Degree Works in WV institutions of higher learning.

Developmental Education. These funds will be used to conduct a professional developmental program for faculty and administrators to redesign the math pathway for remedial students and to develop and implement intrusive advising for at-risk students

Distance Learning Initiatives. These funds will be used to support institutional efforts to provide educational programs through online technology.

Faculty Development Conference. These funds will be used to sponsor an event known as the Great Teachers' Seminar. The forum which is held the last week in June at North Bend State Park, focuses on good teaching methods and provides an opportunity for faculty from all the state's public colleges and universities to come together to share insights, practical hints, etc on what constitutes good teaching.

General Education Assessment. These funds will be used to assist institutions in their work to develop processes for implementing an assessment program for general education:

Improving Teacher Education. These funds will be used to support statewide emphasis on improving teacher preparation programs, supporting partnerships with public schools, preparing teacher prep programs for transition to CAEP standards and continued collaboration with WVDE.

International Education Institutional Projects and Support. These funds will be used to support J-1 Visa, cultural and student and faculty exchange programs, and to support a stipend for an international position.

Open Education Resource Grants. Grants will be provided to institutions to use educational materials in an open licensing format called OER (Open Educational Resources). The adoption of OER will significantly reduce costs borne by students.

Student Completion Initiative. Funding for these initiatives will support the statewide completion agenda through funding to “jump start” summer bridge programs, support prior learning assessment training and support, reverse transfer training and implementation.

Transfer and Articulation Initiative. These funds will be used to support the development of general education articulation work between and among institutions. Grants to develop common 2+2 programs to be used statewide, software and training to support reverse transfer and other transfer related work.

Perinatal Partnership Program. These funds will be used to fund the Perinatal Partnership Program previously funded by the State appropriation. Because of budget cuts, this program was moved to the HERA budget.

Analytical Software License. These funds will be used to purchase the annual license fee for analytical software that enables Commission staff to provide institutional research support to institutions.

Data and Research Tools. The Commission acquires software tools to enhance its research and reporting capabilities for various projects.

Data Policy Advisory Council Training. These funds support the Data Policy Advisory Council (DPAC). The Division of Policy and Planning is responsible for the collection and warehousing of student and personnel level data from all system institutions. The DPAC consists of the representatives from all institutions who are responsible for the submission of their campus’ data. The Division of Policy and Planning conducted trainings for DPAC to add new data elements, make changes to existing data elements, provide guidance on data submission, and problem solve about system data issues.

Institutional Research Support. These funds will be used to pay the salary and benefits for a post-doctoral research analyst.

West Virginia Climb Campaign. These funds will be used to pay for further development and implementation of the campaign, including communications and marketing, and engaging an outside consultant to conduct economic research similar to work that was recently conducted in Oregon as part of its attainment work.

Instrumentation Grant Program. These funds will be used to support the Division of Science and Research (DSR) Instrumentation Grants Program. The purpose of this program is to encourage undergraduate students in West Virginia to continue careers in science, math, and engineering. Instrumentation Grants seek to accomplish this by allowing the purchase of modern instruments for advanced undergraduate laboratories and by encouraging the submission of proposals to NSF research, instrumentation or STEM education programs.

Campus Mental Health Initiative. This project will fund a competitive grant opportunity for West Virginia schools to conduct projects directed at improving efforts to address student mental health utilizing evidence-based programs and best practices.

Chancellor's Scholars. These funds are allocated to Marshall University and West Virginia University to supplement existing minority faculty diversity efforts. The program provides funding for graduate assistantships, scholarships, and other resources to ensure adequate funding for selective doctoral students; an academic partnership effort that places minority visiting faculty (graduate students) in teaching roles at selected campuses in West Virginia's public higher education system(s); and the annual sponsorship of a colloquium for aspiring minority doctoral candidates.

College Access Campaign. These funds will be used for West Virginia's college access campaign. It is designed to inform students, parents and others about the benefits of higher education and how to prepare for education after high school, both academically and financially. Activities will motivate students to pursue higher education through increased awareness of available financial aid and other services.

College Access Program Grant Writing. These funds will be used for on-call grant assistance in applying for federal funding sources on as-needed basis. Consultants will assist with providing strategic grant writing and administration services associated with proposal development for college access grant(s), specifically \$21 million federally funded GEAR UP grant.

College Counseling through Via Text. The Commission will purchase a platform license to continue statewide Txt 4 Success Campaign. These funds serve as a match for the GEAR UP grant.

Diversity for Equity Initiative Grants. These funds will be used to provide competitive grants to institutions to sponsor programs aimed at achieving social justice, to stage events that demonstrate a commitment to bring about mutual understanding and respect among individuals, to sponsor events to help eliminate all forms of discrimination, and to plan actions that enhance fairness and equity in the distribution of opportunities.

Student Leadership Conference. These funds will be used to support the annual Student Leadership Conference for student government association leaders and newly elected student government leaders from all state public higher education institutions.

Student Retention/Recruitment Conference. These funds will support a conference that will explore best practices in student retention. The conference targets institutional student and academic affairs professionals.

Student Success Summit. These funds will be utilized to fund a collaborative college access and success summit with the West Virginia Department of Education.

WebCT VISTA – Service Contract. These funds will pay for a service contract that ensures support for the online course management software that virtually all institutions use.

Higher Education Policy Commission Budget

To provide a contextual perspective of the operating budget and its relationship to the Commission's total budget and annual financial statements, Table 3 displays the total Commission budget, excluding the WVNET and West Virginia Regional Technology Park components. The planned expenditures not included in the operating and HERA budgets do not require approval by the Commission because they are directed by West Virginia Code or grant requirements. The institutional debt service allocations were approved during a previous Commission meeting. In addition to the operating budget, data are provided for these activities:

Institution Support This category includes Expenditures for HERA projects, Health Sciences and other support activities.

Financial Aid All financial aid expenditures except for administrative overhead costs are included in this category.

West Virginia Regional Technology Park Support This category includes expenditures from the legislative appropriation to the Commission in support of the West Virginia Regional Technology Park.

Debt Service The West Virginia Lottery and institutions transfer funds to the Commission to make debt service payments. Interest payments are included in nonoperating revenues. Institutional transfers to the Commission for debt service reduce the Receivable from Institutions. Principal payments reduce Bonds Payable.

Net Proceeds Disbursements Anticipated disbursements of the 2017 bond proceeds to institutions for capital projects. The Commission received \$8.3 million from the refunding to finance capital projects.

Pass-Through Revenues and Expenditures The Commission nets revenues against expenses for the Erma Byrd Center as well as the direct expenditures for the PROMISE Scholarships and the science and research grants. The administrative costs for the PROMISE Scholarship program and the Science and Research Division are included in the Operating Expenses Column.

Table 3

FY 2021 Budget							
	Total	Operating Expenses	Institution Support	Financial Aid	West Virginia Regional Technology Park Support	Debt Service	Debt Proceeds Disbursements
Appropriations and Revenues							
General Revenue and Lottery Appropriations	\$80,280,456	\$6,332,093	\$5,053,742	\$47,134,367	\$1,760,254	\$20,000,000	
Fees from Higher Education Institutions	406,036	120,000	286,036				
Grants and Contracts							
Federal	7,088,093	2,500,131	4,587,962				
State	510,074	510,074					
Private	92,048	92,048					
Total Operating Appropriations and Revenues	88,376,707	9,554,346	9,927,740	47,134,367	1,760,254	20,000,000	0
Operating Expenses							
Salaries and Wages	5,047,885	4,915,494					
Fringe Benefits	1,249,401	1,209,761					
Supplies and Other	4,956,078	4,068,303	738,130		149,645		
Utilities	1,610,609				1,610,609		
Total Operating Expenses	12,863,973	10,193,558	910,161	0	1,760,254	0	0
Nonoperating Revenues (Expenses)							
Investment Gain	582,013	198,101		383,912			
Institutional Debt Interest Payments:							
Interest	6,677,999					6,677,999	
Other	441,111	441,111					
Interest on Indebtedness	(17,438,495)					(17,438,495)	
Student Financial Aid and other payments *	(59,312,525)		(9,017,579)	(47,518,279)		0	(2,776,667)
Total Nonoperating Revenues (Expenses)	(66,273,230)	639,212	(9,017,579)	(47,134,367)	0	(10,760,496)	(2,776,667)
Revenues in Excess of Expenditures	\$6,462,837	\$0	\$0	\$0	\$0	\$9,239,504	(\$2,776,667)

**West Virginia Higher Education Policy Commission
Meeting of September 18, 2020**

ITEM: Review of Institutional Operating and Capital Budgets and the Approval of Institutional Capital Budgets

INSTITUTIONS: All

RECOMMENDED RESOLUTION: *Resolved*, That the West Virginia Higher Education Policy Commission approves the Fiscal Year 2021 institutional capital budgets.

STAFF MEMBER: Ed Magee

BACKGROUND:

West Virginia Code §18B-1B-4 requires the Commission to review institutional operating budgets and review and approve capital budgets for all governing boards under its jurisdiction, except the governing boards of Marshall University, Shepherd University, West Virginia University, and the West Virginia School of Osteopathic Medicine. For the governing boards of Marshall University, Shepherd University, West Virginia University, and the West Virginia School of Osteopathic Medicine, the Commission may review and comment upon the institutional operating budgets and capital budgets. The Commission's comments, if any, must be made part of the governing board's minute record.

The operating and capital budgets were submitted on forms prescribed by Commission staff. Together, the operating and capital budgets reflect all planned revenues and expenditures for Fiscal Year 2021. The historical operating data as well as operating and capital budget data for Fiscal Year 2020 are provided for comparison purposes. To provide a complete description of planned expenditures, debt principal payments are included in the capital budget.

The format for the Budget Analysis is similar to the format used to prepare institutional financial statements. The Income Before Other Revenues, Expenses, Gains or Losses reflects institutional income before capital grants, gifts and bond proceeds from the Commission. Capital grants, gifts and bond proceeds tend to be one-time non-recurring sources of revenue and are not reflective of trends. The effect of the OPEB liability and expense is also reflected in the budget.

The Capital Budget displays the funding sources and uses for institutional capital projects and other capital expenditures as well as debt financing. The capital projects are categorized investment criteria. The definitions for these categories are provided on the following page.

The Budget Analysis includes federal and state grants and contracts. The actual revenues received may vary considerably from budgeted amounts because grant award processes are very competitive. Actual capital expenditures may also vary significantly from budgets because projects may be delayed for a variety of reasons. In addition, unanticipated building repairs may be required during a fiscal year.

Higher Education Policy Commission Community and Technical College System Capital Budget Definitions

Investment Criteria

“Asset Preservation” means projects that preserve or enhance the integrity of building systems or building structure, or campus infrastructure.

“Economic Operations” means projects that result in a reduction of annual operating costs or capital savings.

“Equipment” means movable capitalized equipment

“Misc. Repairs and Alterations” means repair and alteration projects for less than \$100,000 for institutions with fewer than 10,000 students and \$1 million for institutions with more than 10,000 FTE

“New Construction” means new facilities and/or additions adding new square feet and new infrastructure

“Program Improvement” means projects that improve the functionality of space, primarily driven by academic, student life and athletic programs or departments. These projects are also issues of campus image and impact.

“Reliability” means issues of imminent failure or compromise to the system that may result in interruption to program or use of space.

“Safety/Code” means code compliance issues and institutional safety priorities or items that are not in conformance with current codes, even though the system is “grandfathered” and exempt from current code.

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Bluefield State College
Operating Budget
(Dollars in Thousands)
FY 2021**

	FY 2020 YTD Actual	FY 2020 Budget	FY 2021 Budget
OPERATING REVENUES			
Tuition and Fees	\$5,193	\$4,460	\$6,471
Grants and Contracts	5,278	4,496	8,574
Auxiliary Enterprises	601	608	568
Service Agreement Revenues		0	0
Other Operating Revenues	553	73	70
TOTAL OPERATING REVENUES	<u>11,625</u>	<u>9,637</u>	<u>15,683</u>
OPERATING EXPENSES			
Salaries and Wages	10,016	10,655	12,113
Benefits	2,482	2,847	3,687
Utilities	804	825	925
Supplies and Other Services	5,308	3,340	4,402
Scholarships and Fellowships	2,511	2,259	4,414
Other Operating Expenses	0	0	0
Cost of Services provided to other institutions	0	0	0
Depreciation Expense	1,300	1,400	1,400
TOTAL OPERATING EXPENSES	<u>22,421</u>	<u>21,326</u>	<u>26,941</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	6,383	6,383	6,383
Federal Pell Grants	3,255	3,952	3,500
Gifts	0	0	0
Interest on capital asset related debt	(5)	(5)	(5)
Assessments by the Commission for Systems Debt	(41)	(41)	(20)
Other Nonoperating revenues	0	0	0
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>9,592</u>	<u>10,289</u>	<u>9,858</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>(1,204)</u>	<u>(1,400)</u>	<u>(1,400)</u>
Capital Revenues		0	
Increase Decrease in Net Position	<u>(\$1,204)</u>	<u>(\$1,400)</u>	<u>(\$1,400)</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>(1,586)</u>	<u>(1,586)</u>	<u>(1,586)</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>(\$2,790)</u>	<u>(\$2,986)</u>	<u>(\$2,986)</u>
Beginning Net Position excluding OPEB	13,799	14,138	13,799
Ending Net Position excluding OPEB	11,009	11,152	10,813
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	\$536	\$540	\$536
Ending Nonexpendable Net Position	\$536	\$540	\$536

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Capital Budget
Bluefield State College

Description	Budget FY 2020	Budget FY 2021
Projects with Established Timelines and Funding		
Funding Sources:		
Cash Balances	\$ 50	\$ 52
Federal Grants	800	200
State Support	200	
Rent/Rent Savings		
Total Funding Sources	1,050	252
Uses by Project Category:		
Reliability	500	200
Safety/Code	300	-
Equipment	200	-
Total Uses	1,000	200
Debt Financing		
Bond Principal Payment	6	6
Total Debt Financing Costs	6	6
Balances		
Beginning Investment in Plant	16,055	15,223
Beginning Long Term Plant Debt	61	21
Beginning Net Investment In Plant	15,994	15,202
Total Additions to Plant Facilities	1,000	200
Depreciation	1,400	1,200
Net Change in Long Term Debt	41	21
Ending Net Investment in Plant	15,553	14,181

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances
Bluefield State College**

	April 30, 2019	June 30, 2019	April 30, 2020	Projected June 30,2020
Cash Balance - Current Assets	\$1,756,640	\$735,763	\$2,811,894	\$1,392,022
Annual Operating Expense Budget (1)	\$22,015,000	\$22,015,000	\$23,190,790	\$23,190,790
Number of Days cash on hand	29	12	44	22

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Concord University
Operating Budget
(Dollars in Thousands)
FY 2021

	FY 2020 YTD Actual	FY 2020 Budget	FY 2021 Budget
OPERATING REVENUES			
Tuition and Fees, net of discounts	\$6,215,710	\$6,776,985	\$6,298,157
Grants and Contracts	7,458,673	8,336,875	7,875,889
Auxiliary Enterprises	7,371,375	7,345,872	7,105,350
Service Agreement Revenues		150,000	150,000
Other Operating Revenues	525,244	855,297	486,105
TOTAL OPERATING REVENUES	<u>21,571,002</u>	<u>23,465,029</u>	<u>21,915,501</u>
OPERATING EXPENSES			
Salaries and Wages	16,121,775	16,569,601	15,792,444
Benefits	3,861,453	3,867,604	4,090,037
Utilities	1,582,433	1,827,691	1,953,845
Supplies and Other Services	8,982,120	10,548,545	11,484,664
Scholarships and Fellowships	2,263,509	2,445,308	1,361,446
Other Operating Expenses	0	0	0
Cost of Services provided to other institutions	0	0	0
Depreciation Expense	2,425,405	2,571,198	2,498,103
TOTAL OPERATING EXPENSES	<u>35,236,695</u>	<u>37,829,947</u>	<u>37,180,539</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	10,476,415	10,476,415	10,476,415
Federal Pell Grants	3,666,122	3,673,769	3,275,060
Interest Income	163,150	164,642	324,615
Gifts	0	0	0
Payments on Behalf of University	118,118	118,118	0
Interest on capital asset related debt	(715,890)	(728,279)	(688,252)
Assessments by the Commission for Systems Debt	(13,552)	(13,211)	(13,552)
Other Nonoperating revenues	0	(10,000)	(10,000)
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>13,694,363</u>	<u>13,681,454</u>	<u>13,364,286</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>28,670</u>	<u>(683,464)</u>	<u>(1,900,752)</u>
Capital Revenues		15,000	0
Increase Decrease in Net Position	<u>\$28,670</u>	<u>(\$668,464)</u>	<u>(\$1,900,752)</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>0</u>	<u>0</u>	<u>0</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>\$28,670</u>	<u>(\$683,464)</u>	<u>(\$1,900,752)</u>
Beginning Net Position excluding OPEB	<u>0</u>	<u>0</u>	<u>0</u>
Ending Net Position excluding OPEB	<u>28,670</u>	<u>(668,464)</u>	<u>(1,900,752)</u>
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Ending Nonexpendable Net Position	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Capital Budget
Concord University

Description	Budget FY 2020	Budget FY 2021
Projects with Established Timelines and Funding		
Funding Sources:		
Cash Balances	101,586	61,232
Current Revenue/Savings	1,173,114	1,118,260
Rent/Rent Savings	213,937	207,120
Total Funding Sources	1,488,638	1,386,612
Uses by Project Category:		
Reliability	167,988	377,000
Safety/Code	-	67,500
Program Improvement		25,000
New Construction	119,065	
Total Uses	287,053	469,500
Debt Financing		
Bond Principal Payment	375,000	380,000
Notes Payable	100,000	75,000
Lease Liability		-
Lease Principal Payment	302,645	389,408
Total Debt Financing Costs	777,645	844,408
Balances		
Beginning Investment in Plant	61,393,230	58,131,440
Beginning Long Term Plant Debt	(18,005,504)	(17,227,859)
Beginning Net Investment In Plant	43,387,726	40,903,581
Total Additions to Plant Facilities	287,053	469,500
Depreciation	(2,571,198)	(2,498,103)
Net Change in Long Term Debt	(777,645)	(844,408)
Ending Net Investment in Plant	47,023,622	44,715,592

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances
Concord University**

	April 30, 2019	June 30, 2019	April 30, 2020	Projected June 30,2020
Cash Balance - Current Assets	\$4,268,994	\$2,592,894	\$3,664,856	\$2,204,130
Annual Operating Expense Budget (1)	\$37,435,588	\$37,435,488	\$37,115,310	\$37,829,947
Number of Days cash on hand	42	25	36	21

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Fairmont State University
Operating Budget
(Dollars in Thousands)
FY 2021

	FY 2020 YTD Actual	FY 2020 Budget	FY 2021 Budget
OPERATING REVENUES			
Tuition and Fees	\$31,754	\$32,212	\$25,679
Grants and Contracts	26,899	32,170	32,170
Auxiliary Enterprises	6,826	8,523	7,213
Service Agreement Revenues	1,371	1,371	1,223
Other Operating Revenues	241	547	407
TOTAL OPERATING REVENUES	<u>67,091</u>	<u>74,823</u>	<u>66,692</u>
OPERATING EXPENSES			
Salaries and Wages	24,251	30,254	26,534
Benefits	5,581	7,103	6,218
Utilities	2,149	2,377	2,157
Supplies and Other Services	10,559	17,026	13,274
Scholarships and Fellowships	37,635	43,485	42,805
Other Operating Expenses	44	(94)	14
Cost of Services provided to other institutions	0	0	0
Depreciation Expense	0	0	0
TOTAL OPERATING EXPENSES	<u>80,219</u>	<u>100,151</u>	<u>91,002</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	18,600	18,600	18,600
Federal Pell Grants	6,502	7,000	7,000
Gifts	294	414	197
Interest on capital asset related debt	(4,715)	(4,888)	(4,889)
Assessments by the Commission for Systems Debt	0	0	0
Other Nonoperating revenues - CARES ACT	<u>920</u>	<u>3,594</u>	<u>2,674</u>
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>21,601</u>	<u>24,720</u>	<u>23,582</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>8,473</u>	<u>(608)</u>	<u>(728)</u>
Capital Revenues		0	
Increase Decrease in Net Position	<u>\$8,473</u>	<u>(\$608)</u>	<u>(\$728)</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>0</u>	<u>0</u>	<u>0</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>\$8,473</u>	<u>(\$608)</u>	<u>(\$728)</u>
Beginning Net Position excluding OPEB	87,036	87,036	86,428
Ending Net Position excluding OPEB	95,509	86,428	85,700
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	\$0	\$0	\$0
Ending Nonexpendable Net Position	\$0	\$0	\$0

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Capital Budget
Fairmont State University

Description	Budget FY 2020	Budget FY 2021
Projects with Established Timelines and Funding		
Funding Sources:		
Cash Balances	\$ 1,460	\$ 150
HEPC Bond Proceeds	600	600
Total Funding Sources	2,060	750
Uses by Project Category:		
Asset Preservation	1,290	
Reliability	650	600
Program Improvement	120	
Miscellaneous Capital Repairs and Alterations		150
Total Uses	2,060	750
Debt Financing		
New Bond Debt	-	
Bond Principal Payment	(3,531)	(3,481)
Lease Liability	(88)	(88)
Total Debt Financing Costs	(3,619)	(3,569)
Balances		
Beginning Investment in Plant	131,064	127,743
Beginning Long Term Plant Debt	69,006	65,258
Beginning Net Investment In Plant	62,058	62,485
Total Additions to Plant Facilities	1,408	600
Depreciation	4,600	4,600
Net Change in Long Term Debt	(3,619)	(3,569)
Ending Net Investment in Plant	62,485	62,054

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances
Fairmont State**

	April 30, 2019	June 30, 2019	April 30, 2020	Projected June 30,2020
Cash Balance - Current Assets	\$34,866	\$31,379	\$44,667	\$31,297
Annual Operating Expense Budget (1)	\$94,416	\$94,416	\$100,151	\$100,151
Number of Days cash on hand	135	121	163	114

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Glenville State College
Operating Budget
(Dollars in Thousands)
FY 2021

	FY 2020 YTD Actual	FY 2020 Budget	FY 2021 Budget
OPERATING REVENUES			
Tuition and Fees	\$8,865	\$9,352	\$8,478
Grants and Contracts	2,392	607	500
Auxiliary Enterprises	4,196	4,309	4,812
Service Agreement Revenues	0	0	0
Other Operating Revenues	1,292	1,347	1,800
TOTAL OPERATING REVENUES	<u>16,745</u>	<u>15,615</u>	<u>15,590</u>
OPERATING EXPENSES			
Salaries and Wages	10,071	9,835	9,520
Benefits	2,598	2,951	2,856
Utilities	1,422	1,225	1,048
Supplies and Other Services	2,813	2,855	3,196
Scholarships and Fellowships	2,844	2,850	2,850
Other Operating Expenses	2,884	2,855	2,078
Cost of Services provided to other institutions	0	0	0
Depreciation Expense	2,395	2,375	2,395
TOTAL OPERATING EXPENSES	<u>25,027</u>	<u>24,946</u>	<u>23,943</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	6,499	6,447	6,447
Federal Pell Grants	3,654	3,600	3,196
Gifts	0	0	0
Interest on capital asset related debt	(1,835)	(1,850)	(1,801)
Assessments by the Commission for Systems Debt	(98)	(98)	(98)
Other Nonoperating revenues	0	0	0
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>8,220</u>	<u>8,099</u>	<u>7,744</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>(62)</u>	<u>(1,232)</u>	<u>(609)</u>
Capital Revenues		0	
Increase Decrease in Net Position	<u>(\$62)</u>	<u>(\$1,232)</u>	<u>(\$609)</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>0</u>	<u>0</u>	<u>0</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>(\$62)</u>	<u>(\$1,232)</u>	<u>(\$609)</u>
Beginning Net Position excluding OPEB	32,252	32,252	32,190
Ending Net Position excluding OPEB	32,190	31,020	31,581
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	\$0	\$0	\$0
Ending Nonexpendable Net Position	\$0	\$0	\$0

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Capital Budget
Glenville State College

Description	Budget FY 2020	Budget FY 2021
Projects with Established Timelines and Funding		
Funding Sources:		
Cash Balances	\$ 100,000	\$ 150,000
HEPC Bond Proceeds	101,000	798,035
Total Funding Sources	201,000	948,035
Uses by Project Category:		
Reliability		
Safety/Code	101,000	598,035
Program Improvement		250,000
Miscellaneous Capital Repairs and Alterations	100,000	100,000
Total Uses	201,000	948,035
Debt Financing		
Bond Principal Payment	(690,000)	(710,000)
Lease Principal Payment	(201,564)	(207,861)
Total Debt Financing Costs	(891,564)	(917,861)
Balances		
Beginning Investment in Plant	83,954,797	80,869,233
Beginning Long Term Plant Debt	51,703,133	51,703,133
Beginning Net Investment In Plant	32,251,664	29,166,100
Total Additions to Plant Facilities	201,000	948,035
Depreciation	2,395,000	2,395,000
Net Change in Long Term Debt	(891,564)	(917,861)
Ending Net Investment in Plant	29,166,100	26,801,274

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances
Glenville State College**

	April 30, 2019	June 30, 2019	April 30, 2020	Projected June 30,2020
Cash Balance - Current Assets	\$900,000	\$722,727	\$2,850,049	\$850,867
Annual Operating Expense Budget (1)	\$25,027,000	\$25,027,000	\$23,943,000	\$23,943,000
Number of Days cash on hand	13	11	43	13

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Marshall University
Operating Budget
(Dollars in Thousands)
FY 2021

	3/31/2020		
	FY 2020 YTD Actual	FY 2020 Budget	FY 2021 Budget
OPERATING REVENUES			
Tuition and Fees	\$78,079	\$80,938	\$74,402
Grants and Contracts	61,298	78,583	78,890
Auxiliary Enterprises	25,502	31,200	25,313
Service Agreement Revenues	0	0	0
Other Operating Revenues	8,236	10,937	8,679
TOTAL OPERATING REVENUES	<u>173,115</u>	<u>201,658</u>	<u>187,284</u>
OPERATING EXPENSES			
Salaries and Wages	104,427	144,675	138,635
Benefits	26,713	40,645	35,982
Utilities	6,636	10,504	10,003
Supplies and Other Services	51,981	70,025	55,044
Scholarships and Fellowships	22,969	18,068	22,184
Other Operating Expenses	0	150	200
Cost of Services provided to other institutions	0	0	0
Depreciation Expense	11,515	16,400	16,200
TOTAL OPERATING EXPENSES	<u>224,241</u>	<u>300,467</u>	<u>278,248</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	49,767	67,496	67,496
Federal Pell Grants	16,479	18,500	15,300
Gifts	884	939	1,084
Interest on capital asset related debt	(4,590)	(3,599)	(6,571)
Assessments by the Commission for Systems Debt	(463)	(463)	(419)
Other Nonoperating revenues	<u>(10,157)</u>	<u>4,562</u>	<u>3,312</u>
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>51,920</u>	<u>87,435</u>	<u>80,202</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>794</u>	<u>(11,374)</u>	<u>(10,762)</u>
Capital Revenues	4,400		
Increase Decrease in Net Position	<u>\$5,194</u>	<u>(\$11,374)</u>	<u>(\$10,762)</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>0</u>	<u>2,500</u>	<u>0</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>\$794</u>	<u>(\$8,874)</u>	<u>(\$10,762)</u>
Beginning Net Position excluding OPEB	<u>0</u>	<u>0</u>	<u>0</u>
Ending Net Position excluding OPEB	<u>5,194</u>	<u>(8,874)</u>	<u>(10,762)</u>
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Ending Nonexpendable Net Position	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Capital Budget
Marshall University

Description	Budget FY 2020	Budget FY 2021
Projects with Established Timelines and Funding		
Funding Sources:		
Cash Balances	\$ 1,300,000	\$ 6,900,000
HEPC Bond Proceeds	850,000	
Current Revenue/Savings	125,000	125,000
Total Funding Sources	2,275,000	7,025,000
Uses by Project Category:		
Reliability		50,000
Safety/Code	900,000	150,000
New Construction		6,000,000
Miscellaneous Capital Repairs and Alterations	700,000	225,000
Equipment	675,000	600,000
Total Uses	2,275,000	7,025,000
Debt Financing		
New Bond Debt		
Bond Principal Payment	(4,033,723)	(1,935,000)
Lease Principal Payment	(1,382,124)	(1,324,370)
Total Debt Financing Costs	(5,415,847)	(3,259,370)
Balances		
Beginning Investment in Plant	413,280,738	399,155,738
Beginning Long Term Plant Debt	148,185,294	142,769,447
Beginning Net Investment In Plant	265,095,444	256,386,291
Total Additions to Plant Facilities	2,275,000	7,025,000
Depreciation	16,400,000	16,200,000
Net Change in Long Term Debt	(5,415,847)	(3,259,370)
Ending Net Investment in Plant	256,386,291	250,470,661

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances
Marshall University**

	March 31, 2019	June 30, 2019	March 31, 2020	Projected June 30, 2020
Cash Balance - Current Assets	\$95,625,409	\$82,376,725	\$79,054,139	\$68,101,367
Annual Operating Expense Budget (1)	\$274,462,160	\$274,462,160	\$281,197,145	\$281,197,145
Number of Days cash on hand	127	110	103	88

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Shepherd University
Operating Budget
(Dollars in Thousands)
FY 2021

	FY 2020	FY 2020	FY 2021
	YTD Actual	Budget	Budget
OPERATING REVENUES			
Tuition and Fees	\$15,818	\$14,519	\$14,811
Grants and Contracts	5,423	6,015	6,273
Auxiliary Enterprises	10,858	13,637	10,099
Service Agreement Revenues	0	0	0
Other Operating Revenues	371	423	423
TOTAL OPERATING REVENUES	<u>32,470</u>	<u>34,594</u>	<u>31,606</u>
OPERATING EXPENSES			
Salaries and Wages	24,860	27,328	25,459
Benefits	5,668	6,448	6,209
Utilities	2,981	2,902	3,142
Supplies and Other Services	10,339	9,118	8,397
Scholarships and Fellowships	3,495	3,238	2,886
Other Operating Expenses	225	0	0
Cost of Services provided to other institutions	0	0	0
Depreciation Expense	6,110	6,700	6,398
TOTAL OPERATING EXPENSES	<u>53,678</u>	<u>55,734</u>	<u>52,491</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	12,684	12,684	12,684
Federal Pell Grants	4,600	5,200	4,900
Gifts	1,600	1,500	1,500
Interest on capital asset related debt	(1,340)	(1,340)	(1,268)
Assessments by the Commission for Systems Debt	(17)	(17)	203
Other Nonoperating revenues	<u>1,561</u>	<u>219</u>	<u>(18)</u>
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>19,088</u>	<u>18,246</u>	<u>18,001</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>(2,120)</u>	<u>(2,894)</u>	<u>(2,884)</u>
Capital Revenues	0	0	0
Increase Decrease in Net Position	<u>(\$2,120)</u>	<u>(\$2,894)</u>	<u>(\$2,884)</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>0</u>	<u>0</u>	<u>0</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>(\$2,120)</u>	<u>(\$2,894)</u>	<u>(\$2,884)</u>
Beginning Net Position excluding OPEB	74,928	74,928	72,034
Ending Net Position excluding OPEB	72,808	72,034	69,150
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	\$0	\$0	\$0
Ending Nonexpendable Net Position	\$0	\$0	\$0

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Capital Budget
Shepherd University**

Description	Budget FY 2020	Budget 2021	FY
Projects with Established Timelines and Funding			
Funding Sources:			
Cash Balances	\$ 3,446,592	\$ 4,700,786	
Other Financing	1,715,000	1,200,000	
Total Funding Sources	5,161,592	5,900,786	
Uses by Project Category:			
Reliability	1,260,000	1,743,000	
Economic Operations	1,250,000	1,200,000	
Total Uses	2,510,000	2,943,000	
Debt Financing			
HEPC Note Payable (S.Cree/Energy Loan)	300,000	1,425,000	
HEPC Principal Payment	150,000	325,000	
Bond Principal Payment	(1,734,732)	(1,796,643)	
Lease Liability	465,890	390,473	
Lease Principal Payment	(204,416)	(82,605)	
Total Debt Financing Costs	(1,323,258)	(1,163,775)	
Balances			
Beginning Investment in Plant	112,738,533	109,999,527	
Beginning Long Term Plant Debt	39,719,101	39,352,763	
Beginning Net Investment In Plant	73,019,432	70,646,764	
Total Additions to Plant Facilities	2,510,000	2,943,000	
Depreciation	6,110,000	6,398,000	
Net Change in Long Term Debt	(1,227,332)	(1,163,775)	
Ending Net Investment in Plant	70,646,764	68,355,539	

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances
Shepherd University**

	April 30, 2019	June 30, 2019	April 30, 2020	Projected June 30,2020
Cash Balance - Current Assets	\$14,430	\$9,575	\$14,832	\$9,731
Annual Operating Expense Budget (1)	\$42,570	\$49,712	\$39,668	\$46,093
Number of Days cash on hand	124	70	136	77

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
West Liberty University
Operating Budget
(Dollars in Thousands)
FY 2021

	FY 2020 YTD Actual	FY 2020 Budget	FY 2021 Budget
OPERATING REVENUES			
Tuition and Fees	\$19,715	\$19,858	\$19,122
Grants and Contracts	1,081	4,600	1,500
Auxiliary Enterprises	10,624	11,400	9,976
Service Agreement Revenues	66	100	75
Other Operating Revenues	1,559	400	1,603
TOTAL OPERATING REVENUES	<u>33,045</u>	<u>36,358</u>	<u>32,276</u>
OPERATING EXPENSES			
Salaries and Wages	18,892	19,800	17,915
Benefits	4,500	4,855	4,296
Utilities	2,551	3,133	2,505
Supplies and Other Services	8,816	11,000	8,834
Scholarships and Fellowships	6,097	5,367	5,942
Other Operating Expenses	2,670	1,000	3,208
Cost of Services provided to other institutions	0	0	0
Depreciation Expense	2,972	3,000	3,000
TOTAL OPERATING EXPENSES	<u>46,498</u>	<u>48,155</u>	<u>45,700</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	9,103	9,103	9,103
Federal Pell Grants	3,740	3,900	3,800
Gifts	0	0	0
Interest on capital asset related debt	(501)	(500)	(481)
Assessments by the Commission for Systems Debt	(225)	(200)	(223)
Other Nonoperating revenues	0	0	0
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>12,117</u>	<u>12,303</u>	<u>12,199</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>(1,336)</u>	<u>506</u>	<u>(1,225)</u>
Capital Revenues	<u>\$1,000</u>	0	1,000
Increase Decrease in Net Position	<u>(\$336)</u>	<u>\$506</u>	<u>(\$225)</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>0</u>	<u>0</u>	<u>0</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>(\$1,336)</u>	<u>\$506</u>	<u>(\$1,225)</u>
Beginning Net Position excluding OPEB	0	0	0
Ending Net Position excluding OPEB	(336)	506	(1,225)
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	\$0	\$0	\$0
Ending Nonexpendable Net Position	\$0	\$0	\$0

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Capital Budget
West Liberty University

Description	Budget FY 2020	Budget FY 2021
Projects with Established Timelines and Funding		
Funding Sources:		
Cash Balances	\$ 100,000	\$ -
HEPC Bond Proceeds	900,000	
Institutional Bond Proceeds	3,200,000	1,000,000
Other Financing		1,000,000
Federal Grants	20,000	-
Rent/Rent Savings	400,000	
Total Funding Sources	4,620,000	2,000,000
Uses by Project Category:		
Reliability		-
Safety/Code	1,000,000	
Economic Operations	1,000,000	1,000,000
New Construction	1,000,000	1,000,000
Miscellaneous Capital Repairs and Alterations	1,620,000	
Total Uses	4,620,000	2,000,000
Debt Financing		
New Bond Debt	5,132,000	-
Bond Principal Payment	(1,482,000)	(1,519,000)
Total Debt Financing Costs	3,650,000	(1,519,000)
Balances		
Beginning Investment in Plant	71,616,353	73,734,942
Beginning Long Term Plant Debt	15,306,371	17,057,508
Beginning Net Investment In Plant	51,853,819	56,677,434
Total Additions to Plant Facilities	4,620,000	2,000,000
Depreciation	3,000,000	3,000,000
Net Change in Long Term Debt	3,650,000	(1,519,000)
Ending Net Investment in Plant	49,823,819	57,196,434

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances
West Liberty University**

	April 30, 2019	June 30, 2019	April 30, 2020	Projected June 30,2020
Cash Balance - Current Assets	\$15,424,542	\$11,094,061	\$14,736,763	\$11,342,673
Annual Operating Expense Budget (1)	\$41,766,845	\$41,766,845	\$39,429,385	\$39,429,385
Number of Days cash on hand	135	97	136	105

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
West Virginia State University
Operating Budget
(Dollars in Thousands)
FY 2021

	FY 2020 YTD Actual	FY 2020 Budget	FY 2021 Budget
OPERATING REVENUES			
Tuition and Fees	\$12,767	\$17,031	\$15,796
Grants and Contracts	4,477	4,702	4,069
Auxiliary Enterprises	3,587	4,130	4,580
Service Agreement Revenues	119	119	0
Other Operating Revenues	695	1,923	2,115
TOTAL OPERATING REVENUES	<u>21,645</u>	<u>27,905</u>	<u>26,560</u>
OPERATING EXPENSES			
Salaries and Wages	16,540	18,258	18,904
Benefits	4,011	4,259	4,392
Utilities	1,967	2,029	2,037
Supplies and Other Services	10,423	13,797	12,842
Scholarships and Fellowships	2,055	3,113	2,475
Other Operating Expenses			
Cost of Services provided to other institutions			
Depreciation Expense			
TOTAL OPERATING EXPENSES	<u>34,996</u>	<u>41,456</u>	<u>40,650</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	14,293	14,293	14,294
Federal Pell Grants	4,130	6,000	5,400
Gifts			
Interest on capital asset related debt	(2,127)	(2,112)	(1,905)
Assessments by the Commission for Systems Debt			
Other Nonoperating revenues	<u>23</u>	<u>2</u>	<u>2</u>
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>16,319</u>	<u>18,183</u>	<u>17,791</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>2,968</u>	<u>4,632</u>	<u>3,701</u>
Capital Revenues			
Increase Decrease in Net Position	<u>\$2,968</u>	<u>\$4,632</u>	<u>\$3,701</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>0</u>	<u>34,882</u>	<u>0</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>\$2,968</u>	<u>\$39,514</u>	<u>\$3,701</u>
Beginning Net Position excluding OPEB	<u>0</u>	<u>0</u>	<u>0</u>
Ending Net Position excluding OPEB	<u>2,968</u>	<u>39,514</u>	<u>3,701</u>
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Ending Nonexpendable Net Position	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Capital Budget
West Virginia State University

Description	Budget 2020	FY Budget FY 2021	Percent Change
Projects with Established Timelines and Funding			
Funding Sources:			
Cash Balances	\$ 100,000	\$ 75,000	-25%
HEPC Bond Proceeds	975,000	975,000	
Current Revenue/Savings	631,000	451,000	-29%
Total Funding Sources	1,706,000	1,501,000	-12%
Uses by Project Category:			
Miscellaneous Capital Repairs and Alterations	975,000	975,000	
Equipment	450,000	450,000	
Total Uses	1,425,000	1,425,000	0%
Debt Financing			
New Bond Debt			
Total Debt Financing Costs	-	-	
Balances			
Beginning Investment in Plant	2,771,500	2,771,500	0%
Beginning Long Term Plant Debt	-	-	
Beginning Net Investment In Plant	2,771,500	2,771,500	0%
Total Additions to Plant Facilities	1,425,000	1,425,000	0%
Depreciation	-	-	
Net Change in Long Term Debt	-	-	
Ending Net Investment in Plant	4,196,500	4,196,500	0%

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances
West Virginia State University**

	April 30, 2019	June 30, 2019	April 30, 2020	Projected June 30,2020
Cash Balance - Current Assets	\$2,857,995	\$1,214,994	\$4,852,814	\$788,398
Annual Operating Expense Budget (1)	\$35,920,024	\$35,920,024	\$35,431,753	\$35,431,753
Number of Days cash on hand	29	12	50	8

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
West Virginia University
Operating Budget
(Dollars in Thousands)
FY 2021

	FY 2020 YTD Actual	FY 2020 Budget	FY 2021 Budget
OPERATING REVENUES			
Tuition and Fees	\$410,584	\$408,814	\$401,733
Grants and Contracts	246,703	214,324	236,364
Auxiliary Enterprises	124,921	137,768	129,994
Service Agreement Revenues	0	0	0
Other Operating Revenues	43,000	60,812	67,008
TOTAL OPERATING REVENUES	<u>825,208</u>	<u>821,718</u>	<u>835,099</u>
OPERATING EXPENSES			
Salaries and Wages	536,404	537,529	523,025
Benefits	154,113	160,390	149,843
Utilities	28,739	29,045	30,623
Supplies and Other Services	240,000	226,716	222,257
Scholarships and Fellowships	64,920	45,152	52,794
Other Operating Expenses	9,500	4,402	7,413
Cost of Services provided to other institutions	0	0	0
Depreciation Expense	73,238	69,178	68,192
TOTAL OPERATING EXPENSES	<u>1,106,914</u>	<u>1,072,412</u>	<u>1,054,147</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	183,261	184,744	183,261
Federal Pell Grants	30,436	30,436	30,436
Gifts	126,243	44,726	32,036
Interest on capital asset related debt	(21,217)	(23,274)	(22,602)
Assessments by the Commission for Systems Debt	(6,385)	(10,829)	(6,385)
Other Nonoperating revenues	0	0	0
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>312,338</u>	<u>225,803</u>	<u>216,746</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>30,632</u>	<u>(24,891)</u>	<u>(2,302)</u>
Capital Revenues	10,745	7,097	0
Increase Decrease in Net Position	<u>\$41,377</u>	<u>(\$17,794)</u>	<u>(\$2,302)</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>4,398</u>	<u>13,253</u>	<u>4,398</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>\$35,030</u>	<u>(\$11,638)</u>	<u>\$2,096</u>
Beginning Net Position excluding OPEB	115,189	112,794	160,964
Ending Net Position excluding OPEB	160,964	101,156	163,060
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	\$0	\$0	\$0
Ending Nonexpendable Net Position	\$0	\$0	\$0

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances
West Virginia University**

	March 31, 2019	June 30, 2019	March 31, 2020	Projected June 30, 2020
Cash Balance - Current Assets	\$199,297	\$194,258	\$165,600	\$194,104
Annual Operating Expense Budget (1)	\$729,759	\$1,043,661	\$802,585	\$1,057,574
Number of Days cash on hand	100	68	75	67

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

- * Instead of April, quarter ending March 31st amounts have been shown
- * Cash balance includes current cash and cash equivalents and unrestricted investments with the Foundation (highly liquid)
- * For March 31, 2018, June 30, 2018, March 31, 2019, and June 30, 2019 annual operating expenses shown are actual amounts

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
West Virginia School of Osteopathic Medicine
Operating Budget**

FY 2021

	FY 2020 YTD Actual	FY 2020 Budget	FY 2021 Budget
OPERATING REVENUES			
Tuition and Fees	\$36,297,175	\$36,980,304	\$36,560,796
Grants and Contracts	3,195,682	2,152,512	2,132,323
Auxiliary Enterprises	341,795	551,212	551,212
Service Agreement Revenues	0	0	0
Other Operating Revenues	1,274,899	500,000	500,000
TOTAL OPERATING REVENUES	<u>41,109,551</u>	<u>40,184,028</u>	<u>39,744,331</u>
OPERATING EXPENSES			
Salaries and Wages	22,437,319	25,824,577	26,530,027
Benefits	4,879,293	5,598,939	5,860,647
Utilities	813,221	1,468,350	1,471,350
Supplies and Other Services	16,202,114	14,714,043	16,084,042
Scholarships and Fellowships	716,000	795,500	176,482
Other Operating Expenses	105,337	0	0
Cost of Services provided to other institutions	0	0	0
Depreciation Expense	3,516,104	4,013,115	3,867,715
TOTAL OPERATING EXPENSES	<u>48,669,388</u>	<u>52,414,524</u>	<u>53,990,263</u>
NONOPERATING REVENUES AND EXPENSES			
State Appropriations	9,558,032	9,596,404	9,596,404
Federal Pell Grants	0	0	0
Gifts	0	0	0
Interest on capital asset related debt	0	0	0
Assessments by the Commission for Systems Debt	0	0	0
Other Nonoperating revenues	<u>742,084</u>	<u>338,200</u>	<u>667,200</u>
TOTAL NONOPERATING REVENUES AND EXPENSES	<u>10,300,116</u>	<u>9,934,604</u>	<u>10,263,604</u>
Income Before Other Revenues, Expenses, Gains or Losses	<u>2,740,279</u>	<u>(2,295,892)</u>	<u>(3,982,328)</u>
Capital Revenues		0	
Increase Decrease in Net Position	<u>\$2,740,279</u>	<u>(\$2,295,892)</u>	<u>(\$3,982,328)</u>
Impact of OPEB on income before other Revenues, Expenses, Gains or Losses	<u>2,121,100</u>	<u>2,180,810</u>	<u>2,181,616</u>
Income before other Revenues, Expenses, Gains or Losses without OPEB	<u>\$4,861,379</u>	<u>(\$115,082)</u>	<u>(\$1,800,712)</u>
Beginning Net Position excluding OPEB	137,503,297	140,459,035	142,364,676
Ending Net Position excluding OPEB	142,364,676	140,343,953	140,563,964
NONEXPENDABLE NET POSITION			
Beginning Nonexpendable Net Position	\$0	\$0	\$0
Ending Nonexpendable Net Position	\$0	\$0	\$0

Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Capital Budget
West Virginia School of Osteopathic Medicine

Description	Budget FY 2020	Budget FY 2021
Projects with Established Timelines and Funding		
Funding Sources:		
Cash Balances	\$ 4,220,000	\$ 2,375,000
Total Funding Sources	4,220,000	2,375,000
Uses by Project Category:		
Reliability	320,000	400,000
Safety/Code	-	75,000
Economic Operations		
Program Improvement	750,000	250,000
New Construction	3,000,000	1,500,000
Miscellaneous Capital Repairs and Alterations	100,000	100,000
Equipment	50,000	50,000
Total Uses	4,220,000	2,375,000
Debt Financing		
Lease Principal Payment		
Total Debt Financing Costs	-	-
Balances		
Beginning Investment in Plant	69,190,482	69,397,367
Beginning Long Term Plant Debt	-	-
Beginning Net Investment In Plant	69,190,482	69,397,367
Total Additions to Plant Facilities	4,220,000	2,375,000
Depreciation	4,013,115	3,867,715
Net Change in Long Term Debt	-	-
Ending Net Investment in Plant	69,397,367	67,904,652

**Higher Education Policy Commission
West Virginia Higher Education Policy Commission
Cash Balances**

West Virginia School of Osteopathic Medicine

	April 30, 2019	June 30, 2019	April 30, 2020	Projected June 30,2020
Cash Balance - Current Assets	\$37,309,975	\$30,089,420	\$40,608,837	\$36,450,339
Annual Operating Expense Budget (1)	\$47,316,439	\$47,316,439	\$38,475,976	\$45,153,284
Number of Days cash on hand	288	232	385	295

(1) Excludes any OPEB Expense, GASB 68 Related Pension Expense, and Depreciation Expense

**West Virginia Higher Education Policy Commission
Meeting of September 18, 2020**

ITEM: Approval of Fiscal Year 2021 WVNET Budget

INSTITUTION: West Virginia Network for Educational
Telecomputing

RECOMMENDED RESOLUTION: *Resolved*, That the West Virginia Higher Education Policy Commission approves the Fiscal Year 2021 West Virginia Network for Educational Telecomputing budget.

STAFF MEMBER: Carl Powell

BACKGROUND:

The West Virginia Network for Educational Telecomputing (WVNET or The West Virginia Network) provides networking and computing services for West Virginia public colleges and universities, K-12 schools, public libraries, and county courthouses, as well as the Commission and the West Virginia Community and Technical College Education System. Formed in 1975, WVNET is the first statewide Research and Education Network (REN) in the nation.

WVNET provides powerful cloud-based data services, high-speed Internet, and access to Internet2 for educational institutions.

Without WVNET, each institution would pay higher software costs, higher maintenance fees, or would require additional information technology staff. With a staff of fewer than 55 people, WVNET provides statewide Internet, database, software and technical support services with exceptional customer service, targeted specifically at education entities, often with unique or customized needs.

State Appropriations

WVNET received a Fiscal Year (FY) 2021 general revenue appropriation of \$1,747,826. The state appropriation is used entirely for personnel and covers one-third of WVNET's personnel budget for approximately 55 people.

FY 2021 state appropriated funding did not change and remained the same as the FY 2020 base level.

The remainder of WVNET's budget is comprised of fee-based services to colleges and universities, schools, libraries, municipalities and some state agencies.

Combined Budget (Charts 1-3)

The WVNET budget consists of two main categories of revenues and expenditures: the

operating budget and a pass-through budget, a discounted software pass-through service provided to Commission institutions and community and technical colleges. The FY 2021 proposed combined budget for these two categories is \$13,241,830.

This is a decrease of 5.47 percent, \$766,774, from the FY 2020 budget proposal; and it is an increase of 3.27 percent, \$419,788, from FY 2020 actuals with estimated accruals.

Operating Budget (Charts 4-6)

Revenues: WVNET operating revenues are derived from the state appropriation, Higher Education Resource Assessment, contracts, services, reserve and interest income.

FY 2021 Revenues: \$8,694,442

This is a decrease of 7.39 percent in revenue, \$693,300, from the FY 2020 budget proposal; and it is an increase in revenue of 1.28 percent, \$110,218, from FY 2020 actuals with estimated accruals.

WVNET continues generating revenue for the agency through Banner Hosting, DegreeWorks Hosting, DegreeWorks Transfer Equivalency, Blackboard Hosting, Argos Hosting, Distance Learning (PEAK), Email Virus and Spam Filtering, Support Services, Web Hosting, Oz Problem Management Tracking, Virtual Machines, Network Operating Services, and Co-location Services.

WVNET provides a low-cost Internet service rate of \$4.89 per Mbps (or \$4.44 if purchasing more than 50,000 Gbps in one lot) in FY 2021. This is competitive with other Internet service providers and is provided with a higher service level. WVNET has dropped its Mbps rate 90 percent in the past eight years to remain competitive.

Staffing

WVNET has reduced staffing levels in recent years due to state budget cuts and also has a number of unfilled vacancies, including positions in telecommunications and systems. While the agency has increased workload and responsibility with existing staff, some of these vacancies must be filled to continue to provide the required support for customers and to maintain essential services.

Maintenance/Building Costs

This year's budget includes funds for Internet infrastructure upgrades, and long-deferred building maintenance, such as generator replacement. It may also require a one-time special appropriation to address Americans with Disabilities Act (ADA) concerns of improved access.

Pass-Through Budget (Charts 7-8)

The pass-through budget enables the consortium of institutions to obtain lower overall costs. WVNET is the central billing site for vendors and manages allocations and charges back to the appropriate institutions. WVNET historically has helped institutions with cash

flow problems by making payment in advance without fee to ensure their operations are not affected.

FY 2021 Pass-Through Budget: \$4,547,389

This is a decrease of 1.59 percent, \$73,474, from the FY 2020 proposed budget; and it is an increase of 7.3 percent, \$309,570, from FY 2020 actuals with estimated accruals. This budget depends largely on purchases made by institutions from WVNET contracts. Services include software license renewals (also known as maintenance support), new software licenses, consulting and scribing for Degree Works. There were minimal scribing costs for Degree Works in FY 2020; however, it is anticipated to increase with catalog changes in FY 2021. Software vendors, such as Oracle and Ellucian, typically mandate a 4 percent annual increase on software license renewals.

WVNET procurement provides nearly all higher education institutions with the Microsoft Campus Agreement that provides access to all Microsoft products at a substantially lower price. By bidding as a consortium under WVNET, Microsoft resellers offer WVNET lower prices due to the total FTE headcount of this consortium.

Chart 1
West Virginia Network for Educational Telecomputing
Proposed FY 21 Combined Budget

	FY 2020 Budget	FY 2020 Actuals and Estimated Accruals	FY 2021 Proposed Budget	FY 2021 Proposed Budget Change from FY 20 Budget	FY 2021 Proposed Budget Change from FY 20 Actuals
<u>Revenue</u>	\$14,008,605	\$12,822,043	\$13,241,831	(\$766,774)	\$419,788
State Appropriation	1,747,826	1,747,826	1,747,826	0	0
HERA	100,000	0	100,000	0	100,000
Other Revenue	11,698,968	11,074,217	11,394,005	(304,963)	319,788
Cash Reserve	461,811	0	0	(461,811)	0
<u>Expenditures</u>	14,008,604	12,196,083	13,241,831	(766,773)	989,311
Personnel	4,103,718	3,789,754	3,950,768	(152,950)	104,577
Benefits	840,521	868,344	809,193	(31,327)	(59,151)
Current Expenses	8,210,562	7,084,521	7,243,402	(967,160)	158,881
Repairs and Alterations	359,683	54,731	50,750	(308,933)	(3,981)
Assets Equipment	391,660	398,733	1,094,220	702,560	695,487
Assets Other	102,461	0	93,498	(8,963)	93,498
<u>Balance</u>		625,960	0	0	-569,523

Chart 2
WVNET
FY 21 Proposed
Combined Budget
Revenue

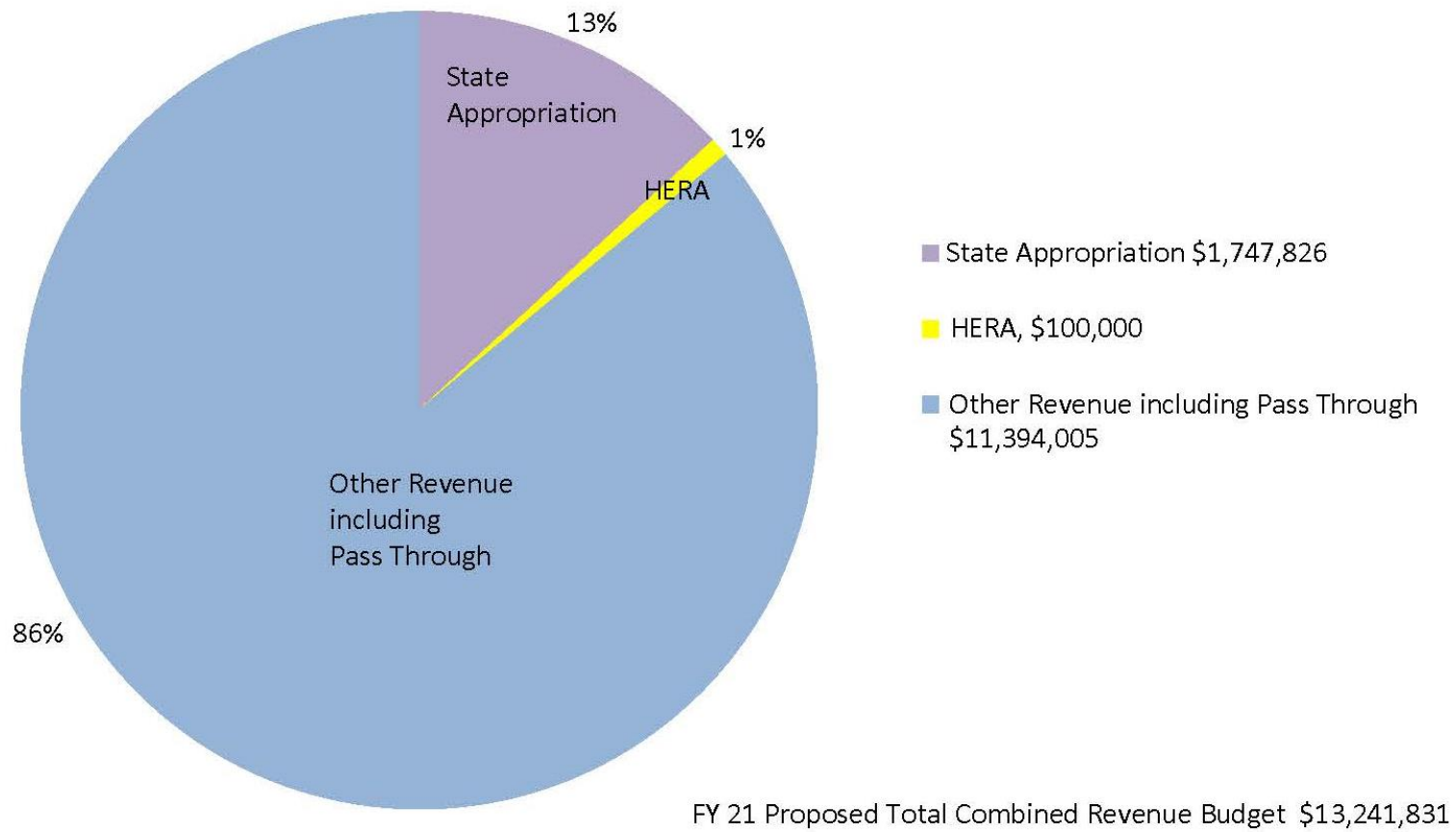
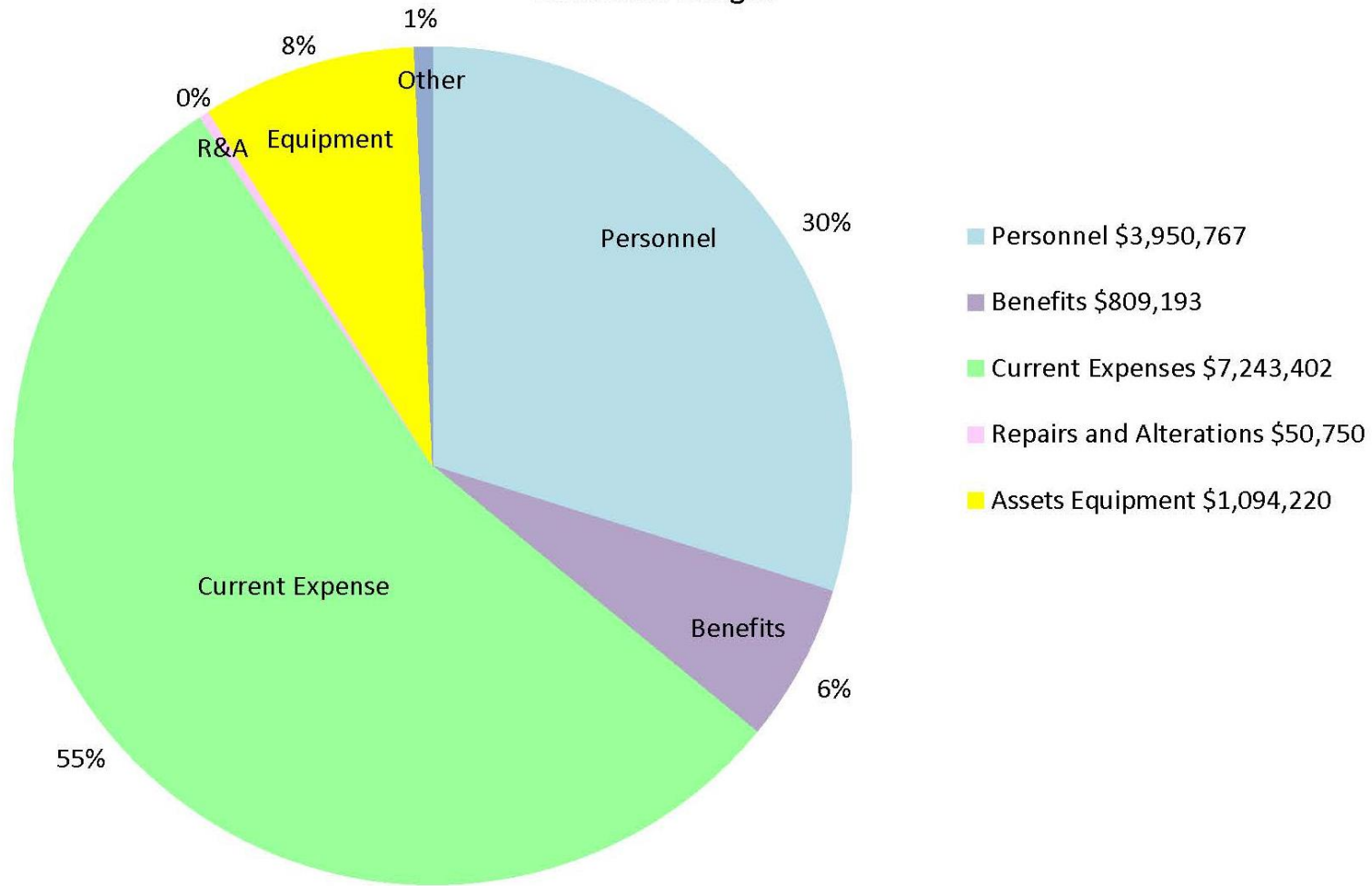


Chart 3
WVNET
 FY 21 Proposed
 Combined Budget

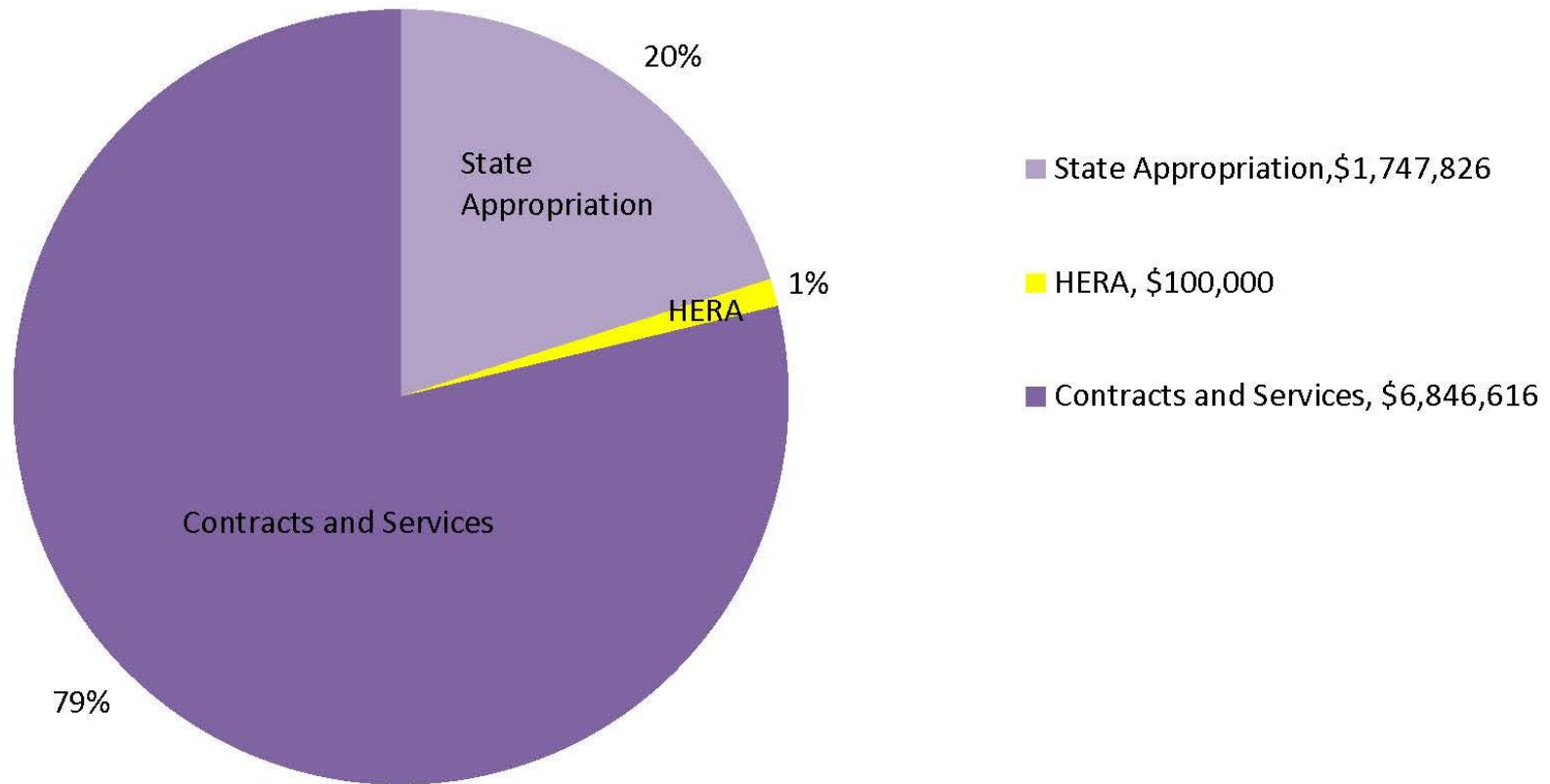


FY 21 Proposed Total Combined Expense Budget \$13,241,831

Chart 4
West Virginia Network for Educational Telecomputing
Proposed FY 21 Operating Budget

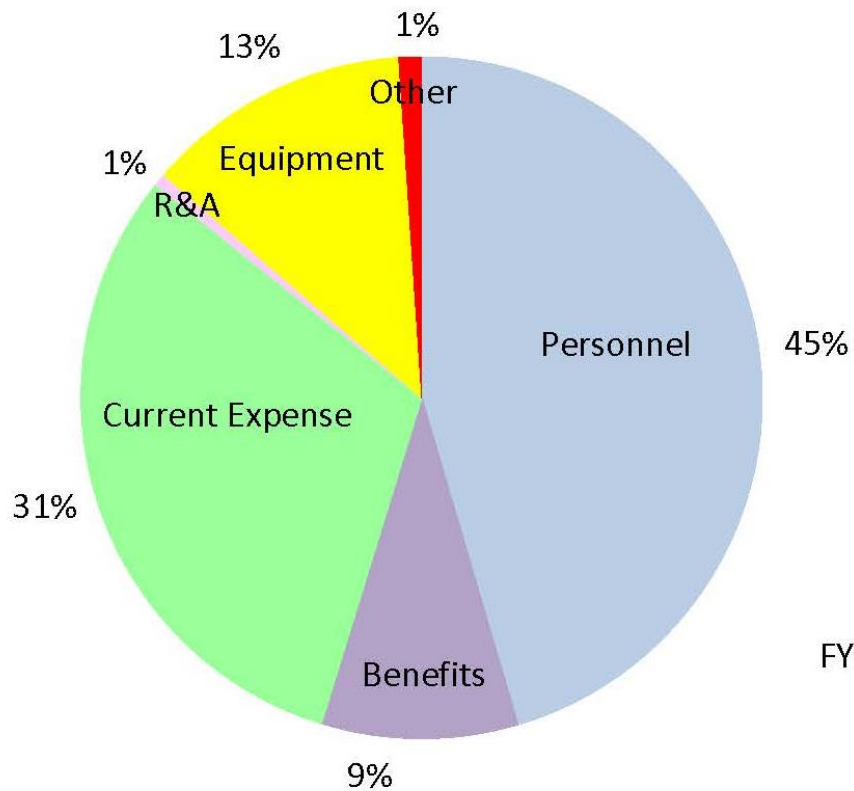
	FY 2020	FY 2020	FY 2021	FY 2021	FY 2021
	Budget	Actuals and Estimated Accruals	Proposed Budget	Proposed Budget Change from FY 20 Budget	Proposed Budget Change from FY 20 Actuals
<u>Revenue</u>	\$9,387,742	\$8,584,224	\$8,694,442	(\$693,300)	\$110,218
State Appropriation	1,747,826	1,747,826	1,747,826	0	0
HERA, \$100,000, 1%	100,000	0	100,000	0	100,000
Contracts and Services	7,078,105	6,836,398	6,846,616	(231,489)	10,218
Cash Reserve	461,811	0	0	(461,811)	0
<u>Expenditures</u>	\$9,387,741	\$7,958,264	\$8,694,442	-\$693,300	679,741
Personnel	4,103,718	3,789,754	3,950,767	(152,951)	104,576
Benefits	840,521	868,344	809,193	(31,327)	(59,151)
Current Expenses	3,589,699	2,846,702	2,696,013	(893,686)	(150,689)
Repairs and Alterations	359,683	54,731	50,750	(308,933)	(3,981)
Asset Equipment	391,660	398,733	1,094,220	702,560	695,487
Asset Other (Software)	102,461	0	93,498	(8,963)	93,498
<u>Balance</u>	0	625,960	0	0	-569,523

Chart 5
WVNET
FY 21 Proposed
Operating Budget
Revenues



FY 21 Proposed Total Operating Revenue Budget: \$8,694,442

Chart 6
WVNET
FY 21 Proposed
Operating Budget
Expenses



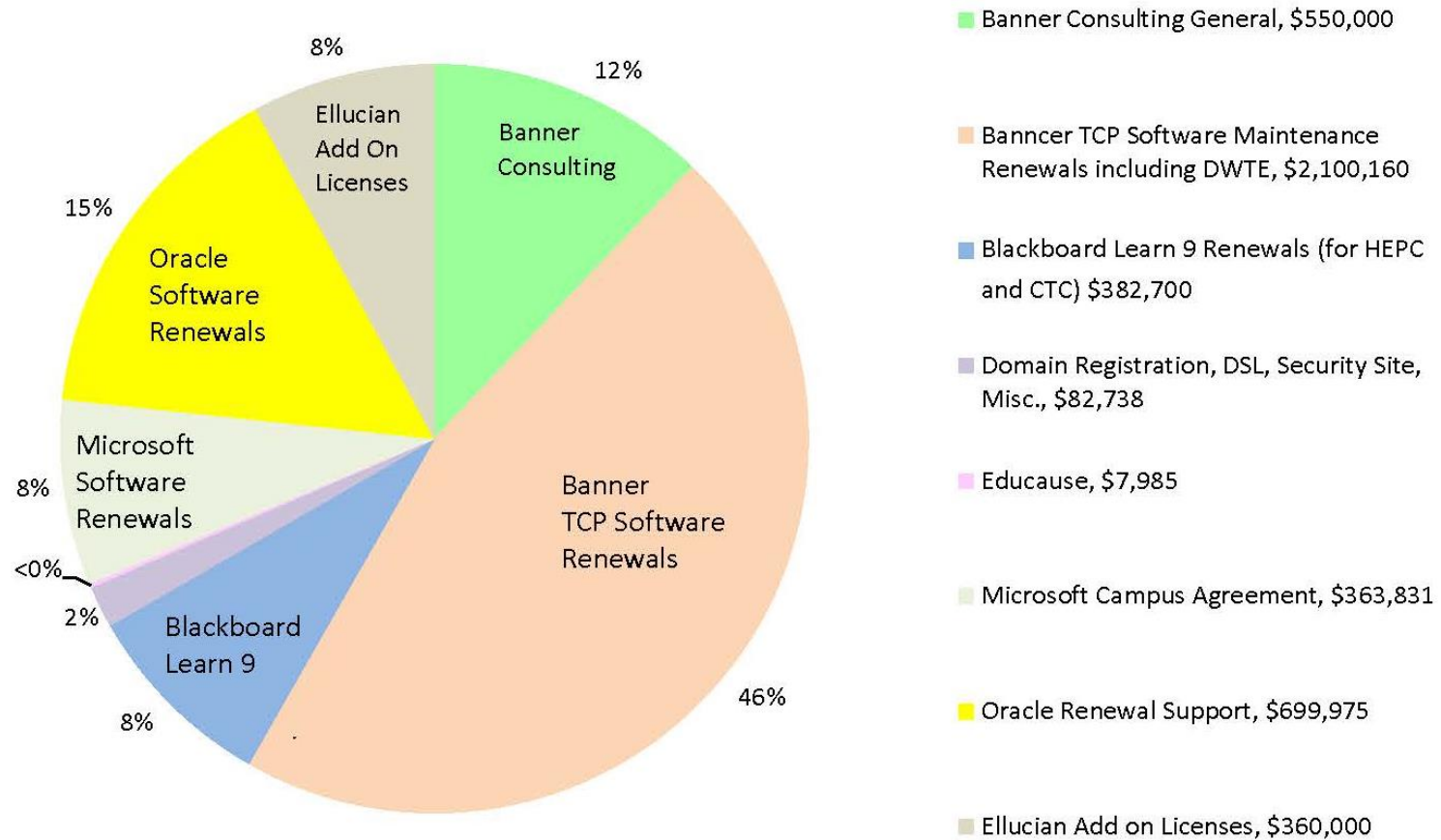
- Personnel, \$3,950,767
- Benefits, \$809,193
- Current Expense, \$2,696,013,
- Repairs and Alterations, \$50,750
- Asset Equipment, \$1,094,220
- Asset Other (Software), \$93,498

FY 21 Proposed Total Operating Expense Budget: \$8,694,442

Chart 7
West Virginia Network for Educational Telecomputing
Proposed FY 21 Pass Through Budget

	FY 2020 Budget	FY 2020 Actuals and Estimated Accruals	FY 2021 Proposed Budget	FY 2021 Proposed Budget Change from FY 20 Budget	FY 2021 Proposed Budget Change from FY 20 Actuals
<u>Revenue</u>	\$4,620,863	\$4,237,819	\$4,547,389	(\$73,474)	\$309,570
Banner Consulting	500,000	174,812	550,000	50,000	375,188
Banner TCP Maintenance and Add On Renewals (includes DWTE and DW Scribing)	1,914,946	2,019,384	2,100,160	185,214	80,775
Blackboard Learn Consortium	416,629	416,629	382,700	(33,929)	(33,929)
Degree Works Scribing	300,000	0	0	(300,000)	0
DegreeWorks Transfer Equivalency and DegreeWorks	107,997	0	0	(107,997)	0
Domain Registration, Security Site, Misc.	20,000	82,738	82,738	62,738	0
Educause Dues	7,891	14,964	7,985	95	(6,979)
Miscrosoft Campus Agreement	353,784	343,321	363,831	10,047	20,510
Oracle Renewal Support	784,719	761,484	699,975	(84,744)	(61,509)
Ellucian Add On Purchases	214,898	424,487	360,000	145,102	(64,487)
<u>Expenditures</u>	\$4,620,863	\$4,237,819	\$4,547,389	(\$73,474)	\$309,570
Banner Consulting	500,000	174,812	550,000	50,000	375,188
Banner TCP Maintenance and Add On Renewals (includes DWTE and DW Scribing)	1,914,946	2,019,384	2,100,160	185,214	80,775
Blackboard Learn Consortium	416,629	416,629	382,700	(33,929)	(33,929)
Degree Works Scribing	300,000	0	0	(300,000)	0
DegreeWorks Transfer Equivalency and DegreeWorks	107,997	0	0	(107,997)	0
Domain Registration, Security Site, Misc.	20,000	82,738	82,738	62,738	0
Educause Dues	7,891	14,964	7,985	95	(6,979)
Miscrosoft Campus Agreement	353,784	343,321	363,831	10,047	20,510
Oracle Renewal Support	784,719	761,484	699,975	(84,744)	(61,509)
Ellucian Add On Purchases	214,898	424,487	360,000	145,102	(64,487)
<u>Balance</u>	0	0	0	0	0

Chart 8
WVNET
FY 21 Proposed
Pass Through Budget



FY 21 Proposed Total Pass Through Budget: \$4,547,389

**West Virginia Higher Education Policy Commission
Meeting of September 18, 2020**

ITEM: Approval of Fiscal Year 2020 Research Challenge Fund Annual Report

INSTITUTIONS: All

RECOMMENDED RESOLUTION: *Resolved*, That the West Virginia Higher Education Policy Commission approves the Fiscal Year 2020 Research Challenge Fund Annual Report and recommends submission to the Governor and the Legislature.

STAFF MEMBER: Juliana Serafin

BACKGROUND:

West Virginia Code § 18B-1B-12(d) requires the Commission to report to the Legislative Oversight Commission on Education Accountability (LOCEA) annually on the results of the projects and activities funded by the research challenge appropriation (Research Challenge Fund).

In compliance with this statutory requirement, the Commission is provided a draft annual report for the Fiscal Year 2020 activities for review, comment, and approval. The Research Challenge Fund was established in 2004 and funds multiple projects administered by the Division of Science and Research with the approval of the West Virginia Science and Research Advisory Council.

The Research Challenge Grants Fiscal Year 2020 Summary Reports may be found at the following link:

<http://www.wvhepc.edu/wp-content/uploads/2020/09/Attachment-1-RCG-FY20-Summary-Report.pdf>



**West Virginia Higher Education
Policy Commission**

1018 Kanawha Boulevard East, Suite 700 • Charleston,
West Virginia 25301

(304) 558-2101 phone • (304) 558-1011 fax

www.wvhpec.edu

MEMORANDUM

TO: Legislative Oversight Commission on Education Accountability (LOCEA)
FROM: Dr. Juliana Serafin, Senior Director Division of Science and Research, HEPC
DATE: September 4, 2020
RE: Research Challenge Fund Annual Report

West Virginia Code §18B-1B-12 requires the West Virginia Higher Education Policy Commission to report to LOCEA annually on the results of the projects and activities funded by the Research Challenge Fund appropriation.

Since it was created in 2004, the Research Challenge Fund has been instrumental in helping West Virginia build its scientific research capacity and reputation by attracting and developing top university scientists. Through funding for undergraduate and graduate STEM students, the Research Challenge Fund also creates a highly skilled, culturally diverse workforce, leading to new economic possibilities for West Virginia. The Research Challenge Fund is evidence of the state's ongoing commitment to support science and technology research, education, and outreach.

The Research Challenge Fund relies on excess lottery proceeds. In Fiscal Year 2020, a total of \$1,731,820 was appropriated but the RCF received \$1,394,051 (a shortfall of \$337,769).

For Fiscal Year 2020 (July 2019-June 2020), the fund supported the following grant programs and services:

- **Research Challenge Grants** to support the creation of research centers and foster economic development and workforce advancement at West Virginia University and Marshall University (a total of \$1.3 M for each award allotted over 5 years)

For the period of 2018 – 2022, three Research Challenge Grants are funding research for:

- 1) Advancement of Science and Engineering for Localized Gas Utilization (WVU),
- 2) Foundation of the Vaccine Development Center at WVU (WVU)
- 3) Center for Cognitive Computing (C3): A Multidisciplinary Research Center for Excellence (WVU).

Please note that Project 1 supports research at Marshall University in addition to WVU. All three projects have already made excellent use of the state's investment, leveraging the initial investment into further grant funding from other sources, supporting scores of graduate students and postdoctoral fellows, and producing hundreds of publications on important research. Please see the detailed reports for each of the three projects which are combined into *Attachment 1: RCG FY'20 Summary Report*.

- **Summer/Semester Undergraduate Research Experience (SURE)** awards for undergraduate research stipends to fully or partially support approximately 95 students annually at WVU, Marshall, West Virginia State University, West Virginia Wesleyan College, Shepherd University and West Liberty University (\$300 K per year, three years 2020-2022)
- **Science, Technology, Engineering and Mathematics (STEM) Fellows** grants for approximately 20 PhD graduate students—8 at Marshall and 12 at WVU (\$600 K per year for four years 2017-2021)
- **Technical Assistance** provides an external expert peer review service for STEM faculty to help develop competitive proposals for funding from federal agencies. In FY'20, 21 faculty proposals were reviewed, 4 large scale proposals were aided in their development, and 40 proposals were reviewed for 7 special competitions. (\$150 K)
- **Opportunity Fund** provides small, one-time awards to assist faculty with expenses related to development of proposals for federal funding, and for summer student programs (\$39.5 K in 9 awards)
- **Innovation Grants** provides equipment, supplies and fund minor renovations of laboratory spaces for undergraduate education and research. Two awards were made to Shepherd and Concord (for a total of \$80 K).
- **Administration and Cost Share to NSF EPSCoR RII grant** (\$255 K)

**West Virginia Higher Education Policy Commission
Meeting of September 18, 2020**

ITEM: Report on Master's Degree Programs

INSTITUTIONS: Concord University, Fairmont State University, Shepherd University, West Liberty University, and West Virginia State University

RECOMMENDED RESOLUTION: Information Item

STAFF MEMBER: Sheree "Nikki" Bryant

BACKGROUND:

In accordance with West Virginia Code §18B-1A-6(g), Concord University, Fairmont State University, Shepherd University, West Liberty University, and West Virginia State University have submitted reports on the viability of master's degree programs at their respective institutions.

The reporting elements as delineated in West Virginia Code are:

1. The number of programs being offered and the courses offered within each program;
2. The disciplines in which programs are being offered;
3. The locations and times at which courses are offered;
4. The number of students enrolled in the program; and
5. The number of students who have obtained master's degrees through each program.

The first master's level programs at the former baccalaureate-only institutions were approved by the Commission for initial offering in the 2003-2004 academic year. In the past academic year, the number of graduate programs implemented across the five institutions increased by seven to 33. In addition, the Commission has approved six additional programs that are awaiting implementation.

Summary comments on notable developments and achievements in the graduate offerings at each institution and a chart that lists number of program enrollees and graduates follow.

Concord University

- Concord University offers six graduate degrees.
- The number of graduates remain flat for the MAT program.
- The M.Ed. is a 36-hour program that offers three content specializations: Educational Leadership and Supervision Pre-K-Adult, Reading Specialist Pre-K-Adult, and Special Education.
- The MA Health Promotions program has seen a significant increase in enrollment (18 percent) and graduates (200 percent).
- The Social Work program is the largest program with 240 currently enrolled students, which is an increase of 9 percent. The program has also seen an increase in graduates (7 percent).

Fairmont State University

- Fairmont State University offers nine graduate degrees, four of which have been newly approved in Spring 2020.
- The following four programs will be implemented in the Fall 2020: MS Engineering Management, MA National Security and Intelligence, MS Health Care Management and MEd Educational Leadership.
- There was an overall increase in enrollment and a slight increase in graduates.
- The Master of Education program was ranked in the top 25 of the Best College's for Education Majors in the country by Study.com.
- In October 2019, a course was added for those students who are pursuing their National Board certification.
- The MEd Education, MAT Teaching, and MS Criminology courses are offered online, MBA courses are offered online and in-person, and the MA in Architecture courses are offered in-person.

Shepherd University

- Shepherd University offers seven graduate degrees with various modalities in course offerings: online, hybrid, and in-person courses.
- The institution saw an overall slight decline in graduate degrees awarded; however, the overall number of students enrolled has increased.
- The MA in Appalachian Studies has enrolled nine students and has had its first graduate since implementation in Fall 2018.
- The Doctor of Nursing Practice program had increases in both enrollment and graduates.
- A new dual master's degree program (Master of Arts in College Student Development & Administration and Master of Business Administration) will begin in the Fall, 2020.
- The Master of Arts in Teaching program was approved for a Modern Language (Foreign Language) specialization, expanding beyond previous offerings only in Spanish.
- The Master of Arts in Teaching program was approved to offer an accelerated program for undergraduate English majors.

West Liberty University

- West Liberty University offers 12 graduate degree programs.
- There was an overall increase in enrollment (8 percent) and in graduates (11 percent).
- Three programs are offered at the main campus with traditional delivery: Physician Assistant Studies, Clinical Psychology, and Biology.
- The MBA program, MS Criminology program, and MS Dental Hygiene program are offered entirely online.
- The MS in Dental Hygiene program has enrolled five students in its first cohort.
- The MA Clinical Psychology program has enrolled six students in its first cohort.

West Virginia State University

- West Virginia State University offers seven graduate degree programs.
- There has been an overall increase in enrollment from last year, 11 percent.
- The number of graduates has significantly increased from last year, 44 percent increase.
- The MS Computer Science program was newly implemented in the Fall 2019 however, current enrollment numbers were not reported.
- Instructional Leadership remains the largest graduate program and had 52 students enrolled for 2019-2020.
- The MS Computer Science program approved by the Commission in 2017 has yet to be implemented.

**Enrollment Summary for Master's Degree Programs for
Concord University, Fairmont State University, Shepherd University,
West Liberty University and West Virginia State University
2019-2020**

Institution	Program	Term of Implementation	Total Program Enrollment (Degree Seeking)		Graduates		
			2018-19	2019-2020	2018-19	2019-2020	Overall
Concord University	MEd Education	Fall 2003	86	73	25	16	455
	MAT Teaching	Spring 2012	42	38	10	10	42
	MA Health Promotions	Fall 2012	39	46	8	24	104
	MSW Social Work	Fall 2013	220	240	60	64	272
	MS Athletic Training	TBD	-	-	-	-	-
	MBA Business Administration	TBD	-	-	-	-	-
Concord University Totals			387	397	103	114	873
Fairmont State University	MEd Education	Fall 2003	141	159	44	34	724
	MAT Teaching	Spring 2006	17	19	3	7	120
	MS Criminal Justice	Fall 2005	42	37	15	16	146
	MBA Business Administration	Fall 2006	48	38	7	11	213
	MArch Architecture	Fall 2014	3	4	1	3	0
	MS Engineering Management	Fall 2020	-	-	-	-	-
	MA National Security and Intelligence	Fall 2020	-	-	-	-	-
	MS Health Care Management	Fall 2020	-	-	-	-	-
	MEd Educational Leadership	TBD	-	-	-	-	-
	MS Human Services	Fall 2007	-	-	-	-	3
Fairmont State University Totals			251	257	70	71	1206
Shepherd University	MA Curriculum & Instruction	Fall 2003	11	10	3	5	113
	MA Student Development & Administration	Fall 2006	29	25	15	6	156
	MAT Teaching	Fall 2005	39	46	10	6	109
	MBA Business Administration	Fall 2005	86	82	28	28	370
	MS Data Analytics and Information Systems	Spring 2018	10	9	2	2	4
	Doctor of Nursing Practice	Fall 2015	22	26	3	8	13
	MA Appalachian Studies	Fall 2018	-	9	-	1	-
	MM Music Education	Fall 2005	-	-	-	-	27
Shepherd University Totals			197	207	61	56	792
West Liberty University	MA Education	Fall 2008	94	104	28	17	279
	MS Physician Assistant Studies	Summer 2012	34	37	14	19	114
	Master of Professional Studies	Fall 2014	34	21	15	8	89
	MS Criminology	Fall 2015	18	17	6	4	21
	Master of Business Administration	Spring 2016	144	161	37	48	112
	MA/MS Biology	Fall 2017	36	43	12	29	24
	MS Dental Hygiene	Fall 2018	-	5	-	0	-
	MA Clinical Psychology	Fall 2018	-	6	-	0	-
	MS Athletic Training	TBD	-	-	-	-	-
	MS Speech Language Pathology	TBD	-	-	-	-	-
	MA Art Therapy & Counseling	TBD	-	-	-	-	-
	MS Exercise Physiology	TBD	-	-	-	-	-
West Liberty University Totals			360	394	112	125	639
West Virginia State University	MA Media Studies	Fall 2003	4	9	1	0	46
	MA/MS Biotechnology	Fall 2003	21	28	6	6	84
	MS Criminal Justice Administration	Fall 2011	19	15	7	8	44
	Master of Public Administration	Fall 2015	25	25	4	13	21
	MEd Instructional Leadership	Fall 2016	53	52	20	20	40
	MS Sports Studies	Fall 2019	-	6	-	0	0
	MS Computer Science	TBD	-	0	-	0	-
West Virginia State University Totals			122	135	38	47	235
OVERALL TOTALS			1,317	1,390	384	413	3,745

**West Virginia Higher Education Policy Commission
Meeting of September 18, 2020**

ITEM: Kids Connect Initiative

INSTITUTIONS: West Virginia Network

RECOMMENDED RESOLUTION: Information Item

STAFF MEMBER: Carl Powell

BACKGROUND:

This presentation will provide an overview of the Kids Connect Initiative. Sponsored by the West Virginia Department of Education, this project is designed to support the learning needs of children who do not have access to the Internet at their home.

This fall, West Virginia's K12 schools are faced with an educational dilemma – how best to continue educating our youth during a worldwide pandemic. Most school districts are relying on the Internet for the remote education of students, but access to high-speed Internet is not available to all learners in West Virginia, especially those in rural communities. While providing universal broadband access across the state remains a challenge, the Kids Connect wireless network is an interim solution to provide Internet connectivity to all K12 students, as well as higher education students.

Using Federal CARES Act funds, over 900 wireless hotspots will be installed across the state at all public schools, higher education institutions, county libraries, state parks and select National Guard locations. From the comfort and security of their family car, a student will be able to connect to the Internet to complete their school assignments at:

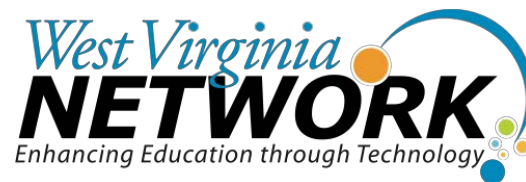
- 698 K12 Schools
- 171 Libraries
- 39 Colleges and Universities
- 28 State Parks

While this program's primary focus is for K-12 students, West Virginia higher education students also can access the network at any of the sites. After the initial rollout of nearly 1,000 sites, the Kids Connect partners expect to add dozens of additional locations

The project scope was first conceived in late-July and set forth an incredible challenge to create and coordinate statewide wireless hotspot coverage in one month. By September 8, nearly all of the initially identified locations were operational. This has proven to be a remarkable partnership with the Department of Education, the Office of Technology, WVNET, all of our colleges and universities and three West Virginia-based technology providers. WVNET is providing help desk and technical support for this project.

KIDS CONNECT

Dr. Carl Powell
Director, WVNET



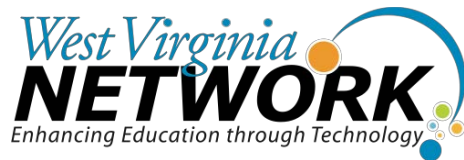
Statewide Access



- 698 K12 Schools
- 171 Libraries
- 39 Colleges and Universities
- 28 State Parks

866-K12-WIFI

wvkidsconnect.net



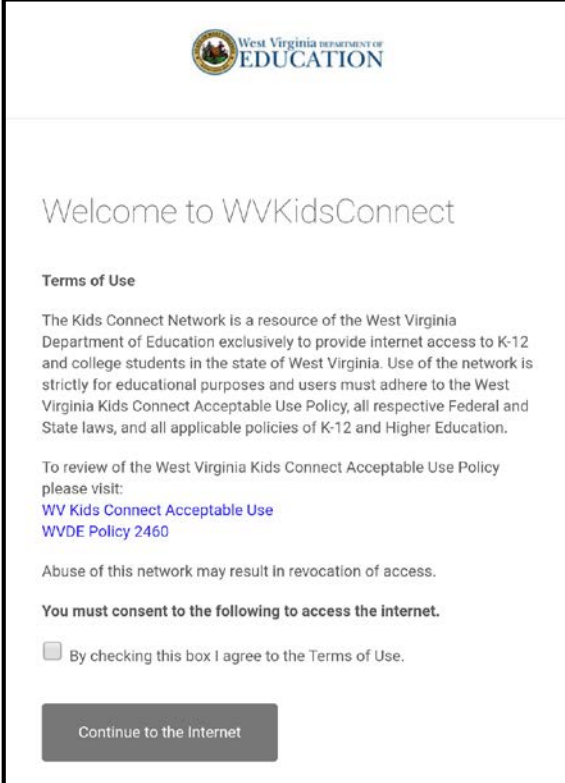
User Access

1



SSID = wvkidsconnect

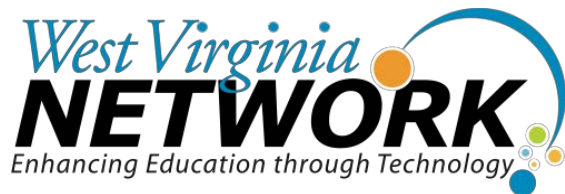
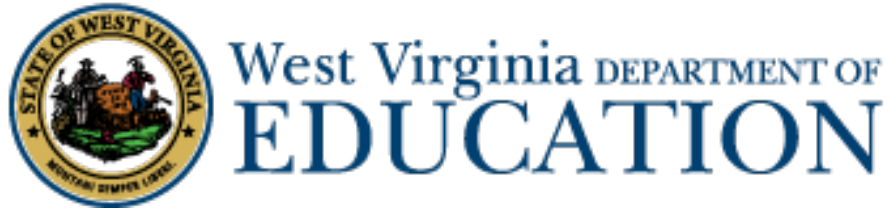
2

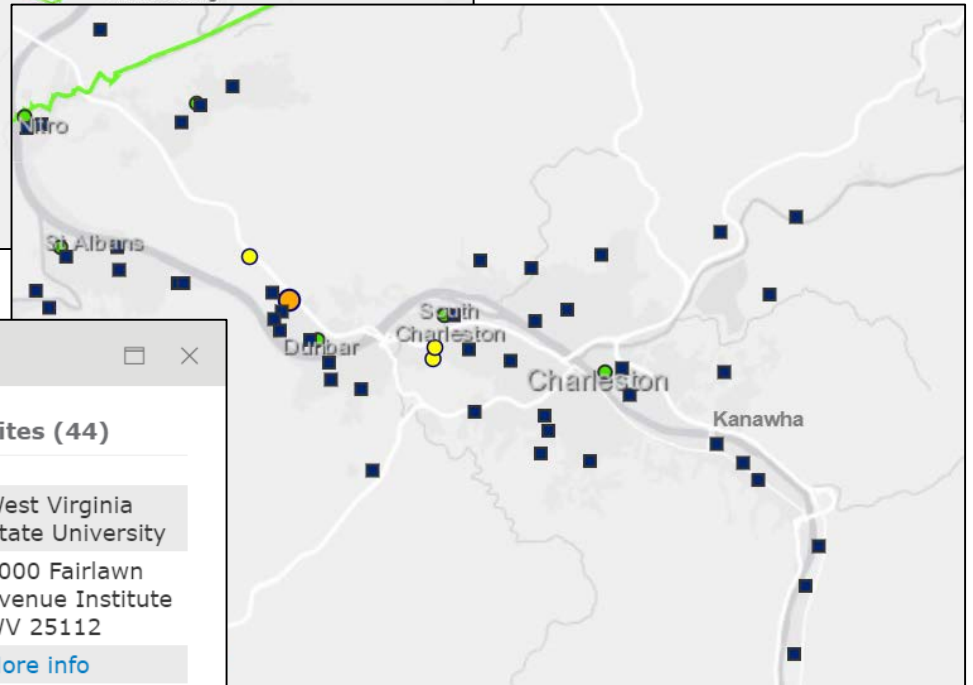
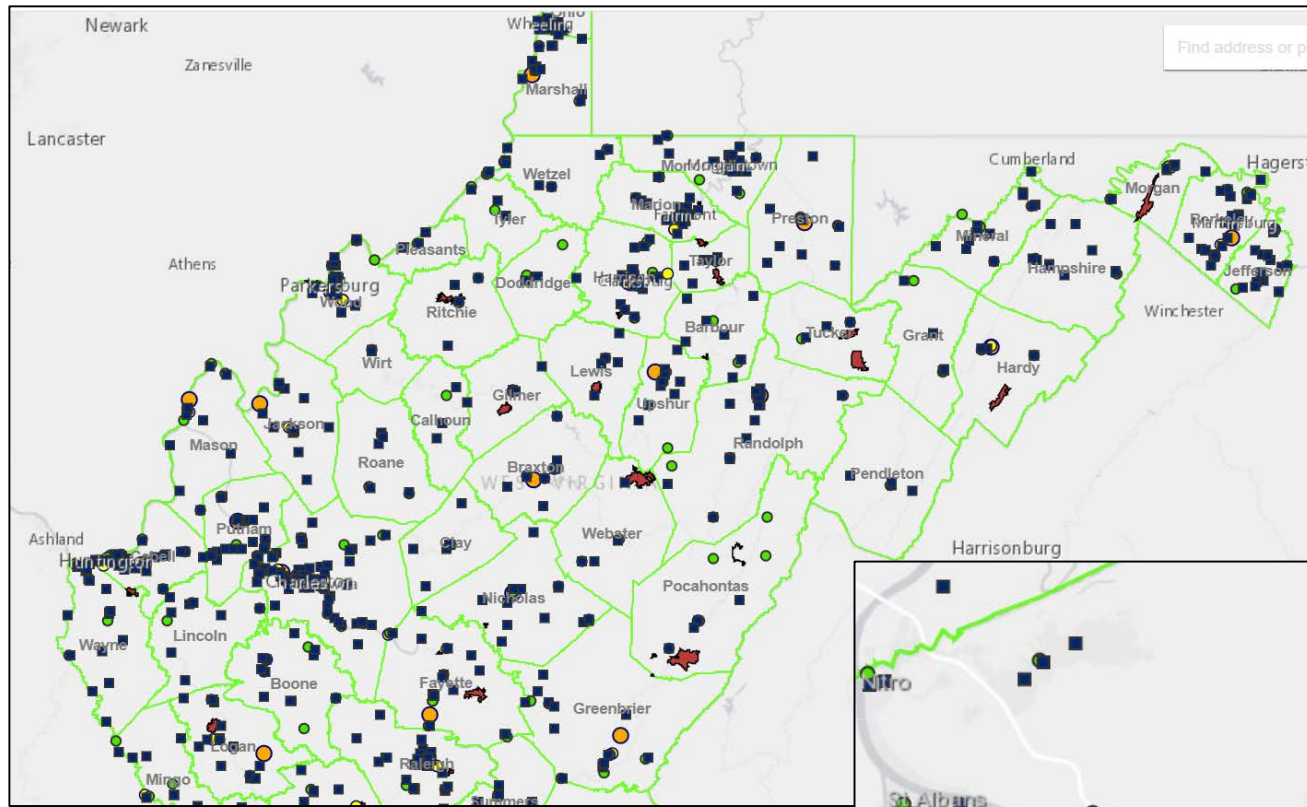
A screenshot of a web browser showing the 'Welcome to WVKidsConnect' page. At the top is the West Virginia Department of Education logo. The page title is 'Welcome to WVKidsConnect'. Below it is a 'Terms of Use' section. The text states that the network is a resource for K-12 and college students in West Virginia, and users must adhere to the WV Kids Connect Acceptable Use Policy, Federal and State laws, and applicable policies. It provides links for 'WV Kids Connect Acceptable Use' and 'WVDE Policy 2460'. A warning states that abuse may result in revocation of access. A consent statement says 'You must consent to the following to access the internet.' Below this is a checkbox labeled 'By checking this box I agree to the Terms of Use.' At the bottom is a grey button labeled 'Continue to the Internet'.

3



Statewide Partners





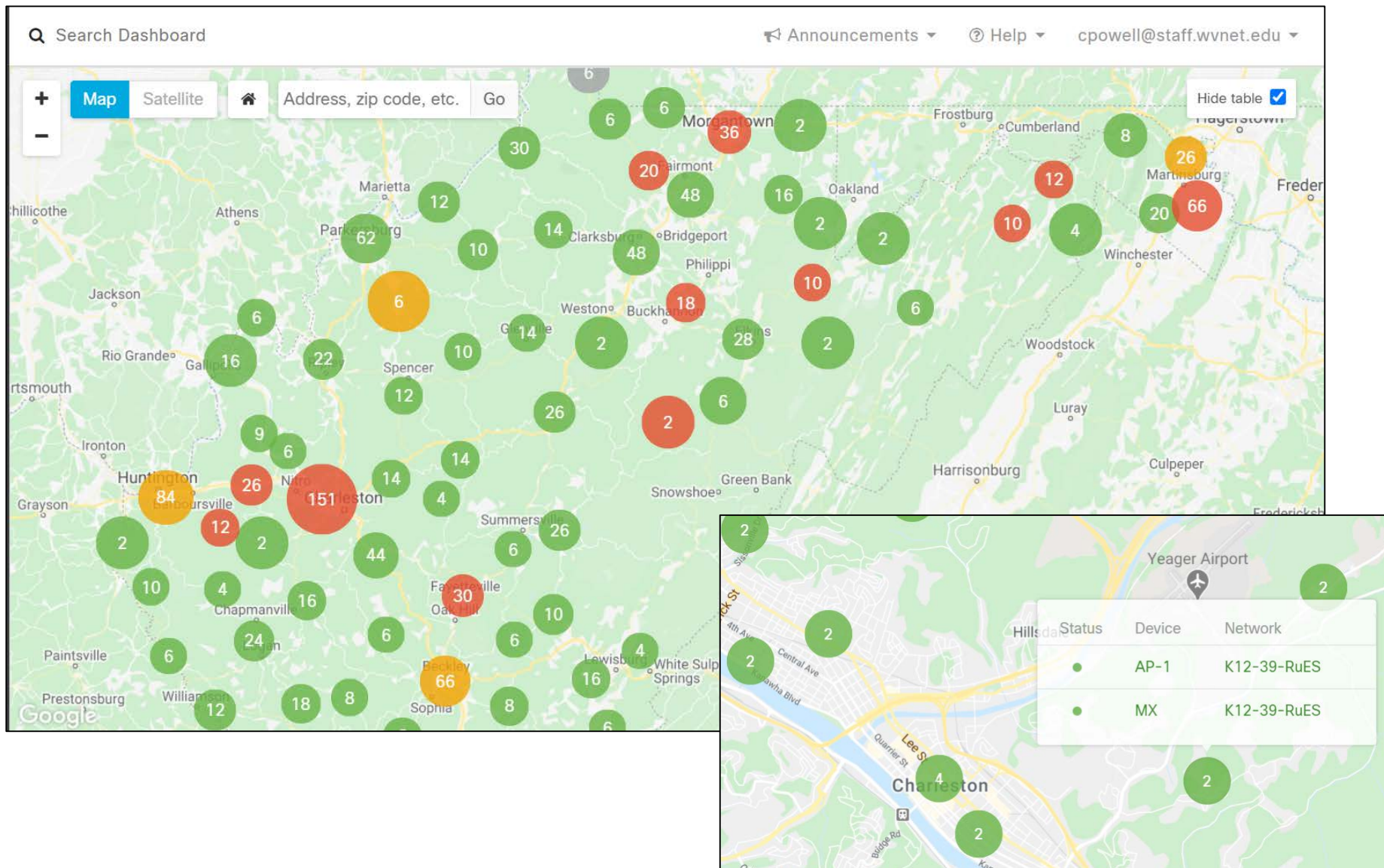
Higher Education Sites (44)

FACILITY	West Virginia State University
ADDRESS	5000 Fairlawn Avenue Institute WV 25112
URL	More info

🔍 Zoom to



Meraki





Door
Hanger



Window
Cling



Yard
Sign

